



## References

- AR 623-3 15 May 2006
- DA PAM 623-3 15 May 2006
- MILPER MSG 06-143 Military Evaluation
   Systems Implementation, 12 May 2006



## Learning Objectives

#### Terminal Learning Objective:

Review evaluations and understand recent regulatory changes.

#### **Enabling Learning Objectives:**

- A. Describe the principles of the ERS system.
- B. Describe the duties/responsibilities of the rating chain.
- C. Discuss the counseling requirements of the DA Forms 67-9-1 and 67-9-1a.
- D. Discuss the requirements of completing the DA Form 67-9.
- E. Discuss Referred Reports and Officer Evaluation Redress Program.
- F. Discuss why lieutenant OERs are masked after promotion to captain.

## Learning Objectives

- G. Explain the role of the commander and evaluation principles for rating officials.
- H. Describe the actions required of a rater for the initial counseling of an NCO.
- Briefly explain how subsequent counseling is different from initial counseling.
- J. Discuss the actions of the rater, senior rater, and the reviewer in the processing of the NCO-ER.
- K. Briefly explain the forms of redress and their purpose.

## Learning Objectives

- L. Discuss the lessons learned from previous promotion board's assessment of deficiencies in the NCO-ER system and how company commanders can work towards correcting or preventing the deficiencies from happening again.
- M. Discuss major changes in OERS and NCOERS.
- N. Introduce My Forms in the AKO Portal.

## **ERS** Purpose

- ERS determine:
  - the quality of the officer and NCO corps
  - the selection of future Army leaders
  - the course of each officer's & NCO's career
- Evaluation reporting process review (AR 623-3 para 1-7, 1-8 and
   DA PAM 623-3 pg. 12, 2-3, b.)

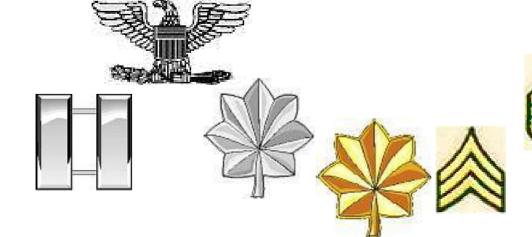
## Principles of the Evaluation Reporting System

- Evaluate the Performance and Potential of officers WO1 thru MG and NCOs CPL thru CSM.
- Identify officers and NCOs for promotion and assignment to positions of greater responsibility.
- Combines all evaluations (OER, NCOER and AER) into one system under one regulation.
- Knowledge that the majority of all officer ratings will be center of mass and therefore the norm (MAJ-BG).

## The Rating Chain

## Responsibility of the Rating Chain

- Rated Officer
- Rater 90 days min (in same position)
- Intermediate Rater 60 days min
- Senior Rater 60 days min
  - Must be 1-2 grades higher (2-5, 2-6, 2-7)
  - Civilians? (Table 2-1, pg 7)









## COUNSELING

## **Initial Counseling**

- Officers: DA 67-9-1
- NEW! NCOs: DA 2166-9-1
  - Combines NCOER Counseling checklist with the new NCOER Support Form.
- Should be immediately but must be within first 30 days of rating period.

## **Initial Counseling Process**

- Rater provides rated officer with their support form and senior rater support form ASAP.
- Developmental Support Form for Officers WO1 - CPT.
- Initial counseling within the first 30 days. Rater approves:
  - Duty description and major performance objectives (67-9-1 & DA2166-8-1)
  - DSF (67-9-1a) will be completed with developmental tasks that support the major performance objectives agreed to on the Support Form

(See example in DA PAM 623-3, pgs 8-11 & 32-33)

## **Initial Counseling Process**

- Rater and rated officer/NCO initial.
- Rater forwards the support form to the senior rater for review and initials.
- Reviewer of NCOERs must also initial.
- Rater maintains a copy of the initialed support form.

# Part I Officer Evaluations

## What's New:

 Electronic Forms, Signatures and AKO Submission

No Block Check for Company Grade Officers

UIC on Form

AER time counted as Non-rated time on OER

## DA Form 67-9-1 OER Support Form

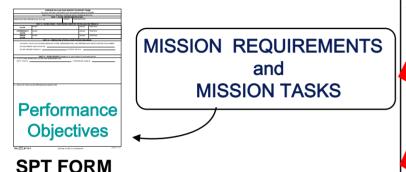
## Purpose:

- Promote a top down emphasis on leadership communication.
- Integrating rated officer participation in objective setting, performance counseling, and evaluation.
- Joint discussion of duty description and major performance objectives.

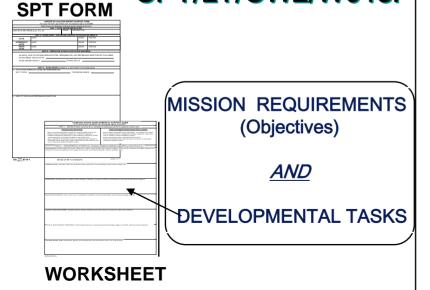
## **DEVELOPMENTAL SUPPORT FORM (DSF)**

Enhancements to include CPT & CW2 Effective 1 Oct 04

#### CW3-CW5/MAJ-BG:



CPT/LT/CW2/W01s:



**DEVELOPMENTAL TASKS (DSF)** 

- \* BASED ON MISSION LAID OUT IN SUPPORT FORM
- \* FOCUSED ON LEADERSHIP DOCTRINE

MANDATORY COUNSELING BY RATERS OF OFFICERS IN RANKS OF: CPT, LT, CW2, WO1

SR RATER APPROVAL/OVERWATCH
EXAMPLES:
Company Cdr DSF on Platoon Leaders
- BN Cdr over watch
Battalion Cdr DSF on Company Cdrs

- BDE Cdr over watch



#### DEVELOPMENTAL SUPPORT FORM (DSF)- FRONT SIDE: PARTS 1 & 2

#### **PART I. INSTRUCTIONS**

INITIAL COUNSELING

**FOLLOW-UP COUNSELINGS** 

#### PART II. CHARACTER- LEADER VALUES, ATTRIBUTES, SKILLS

TACTICAL Demonstrates proficiency in required professional knowledge, judgment, and warfighting

HONOR: Identifies with public code	of Army values (honor)	5. RESPECT: Promotes dignity, considerate	5. RESPECT: Promotes dignity, consideration, fairness, & EO							
INTEGRITY: Possesses sound more	al values; honest in word and deed	6. SELFLESS-SERVICE: Places Army price	SELFLESS-SERVICE: Places Army priorities before self							
3. COURAGE: Manifests physical and	moral bravery	7. <b>DUTY:</b> Fulfills professional, legal, and m	7. DUTY: Fulfills professional, legal, and moral obligations							
4. LOYALTY: Bears true faith and allegiance to the U.S. Constitution, the ARMY, the unit, and the soldier										
ATTRIBUTES Fundamental qualities and characteristics	MENTAL Possesses desire, will, initiative, and discipline	PHYSICAL Maintains appropriate level of physical fitness and military bearing	EMOTIONAL Displays self-control; calm under pressure							
SKILLS (Competence) Skill development is self-development; prerequisite to action	CONCEPTUAL  Demonstrates sound judgment, critical / creative thinking, moral reasoning	INTERPERSONAL Shows skill with people: coaching, teaching, counseling, motivating and empowering	TECHNICAL Possesses the necessary expertise to accomplish all tasks and functions							

**DISCUSS** 

LEADER CHARACTER

Rater expectations
Rated officer input
\_Relate to duties

THE TOTAL TOTAL TOTAL CONTROL OF THE TOTAL CONTROL

#### **DEVELOPMENTAL SUPPORT FORM (DSF)- PART III**

#### PART III. DEVELOPMENTAL ACTION PLAN

PART III - DEVELOPMENTAL ACTION PLAN. Development tasks that target major performance objectives on the DA Form 67-9-1. (See FM 22-100, PART THREE)

**INFLUENCING**: Communicating, Decision Making, Motivating

COMMUNICATING. Articulates written and oral ideas/concepts clearly and concisely. Message received equals message sent. Displays effective listening skills.

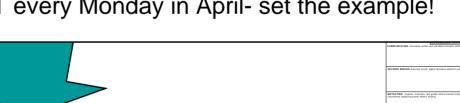
(1) Provide an oral OPORD brief to CO/XO during FTX in April.

DECISION MAKING. Reaches sound, logical decisions based on analysis/synthesis of information, and uses sound judgment to choose appropriate alternative(s).

(7) Facilitate a discussion on the ethical decision making during June OPD.

**MOTIVATING.** Inspires, motivates, and guides others towards mission accomplishment. Sets the example by being in excellent physical / mental condition and consistently displaying proper military bearing.

(3,6) Lead Platoon PT every Monday in April- set the example!

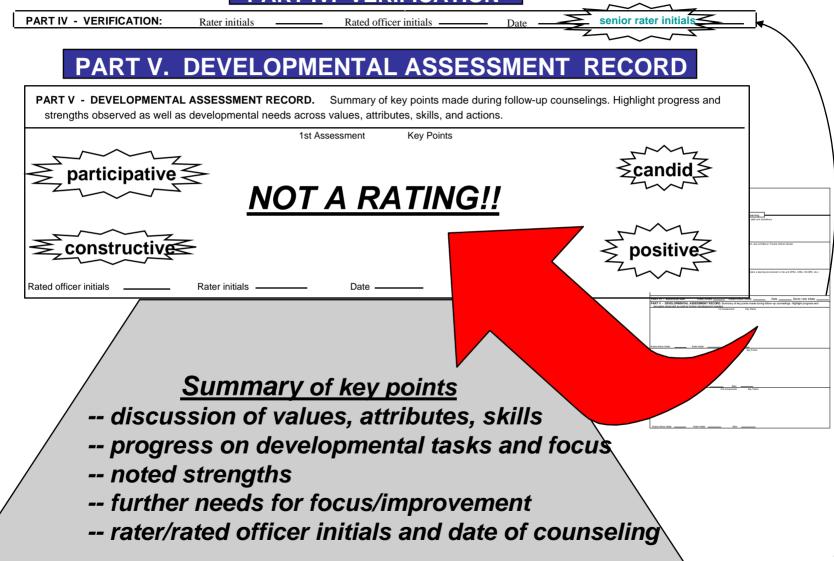


- Target performance objectives on Support Form
- At least one developmental task per leader action
- Tasks should be specific, measurable, and achievable



#### DEVELOPMENTAL SUPPORT FORM (DSF)- PARTS IV AND V

#### PART IV. VERIFICATION



## Subsequent Counseling

- Performance counseling is mandatory every 3 months after initial counseling.
- Rater and rated officer initial on the 67-9-1.

## Subsequent Counseling

- Use of the DSF during rating period counseling:
  - Update major performance objectives 67-9-1.
  - Rater will assess the rated officer's performance based upon the developmental tasks. (Block IV, 67-9-1a)
  - Rater and rated officer will update developmental tasks.
  - Rater and rated officer will initial the 67-9-1a.

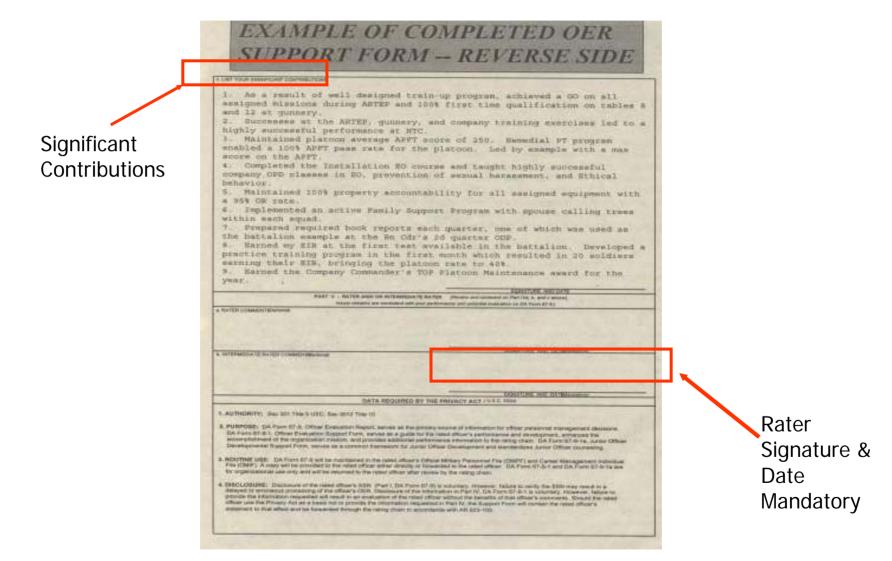
## Completed DA Form 67-9-1a

- Rated officer uses the DSF to help complete the significant contributions portion of the support form (67-9-1).
- Rater uses the DSF to assist in preparing the 67-9 (OER).
- Rater does <u>not</u> forward the DSF with the OER support form to the intermediate and/or senior rater.

## Completed DA Form 67-9-1

- Rated officer completes part IVc, significant contributions, and forwards the support form to the rater.
- This is the rated officers opportunity to have input in the writing of his/her OER.
- Rater will use the support form to help write the narrative portion of the OER.
- Rater will sign and date in part V and forward to the senior rater.

## DA Form 67-9-1



## **DA Form 67-9**

- I Administrative Data
- II Authentication
- III Duty Description
- IV Performance Evaluation Professionalism
- V Performance and Potential Evaluation (Rater)
- VI Intermediate Rater
- VII Senior Rater
- Note: These are the parts of the OER, they do not correlate with the numbers on the following slide.

### Part I - Administrative Data

- Identifying the rated officer.
- The reason for submitting the report. (Table 2-8)
- The period of the report and non-rated time if applicable.
   (Table 2-1)
- Rules for completing blocks la through lp (Table 2-1)

#### **Normal OER types:**

Annual Senior Rater Option

Change of Rater Relief for Cause

Change of Duty Complete the Record

DA PAM 623-3 Table 2-8

## DA FORM 67-9 (FRONT SIDE)

OFFICER EVALUATION REPORT For use of this form, see AR 623-165, the proponent agency is ODCSPER										SEE PRIVA CY ACT STATEMENT ON DA FORM 67-9-1								
							P			IN IST	TRATIVE DATA							
a. NAME ( Last, First, Middle Initial )								b. 3	SSN		c. RANK		Month	Month Day SPECIALTIES			1 202 (1	
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					PART						ature verifies PART I dat			LS ONLY)				
a. NAME O	F RATER (	Last, First,	MI)			SSN		RANK		POSIT	TION	SIGN	ATURE			DATE		
b. NAME OF	FINTERME	DIATE RAT	FR (Last. I	First MI)		SSN		RANK		POSIT	TION	SIGN	ATURE			DATE		
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c. NAME OF	F SENIOR F	RATER ( Las	st, First, MI	)		SSN		RANK		POSIT	TION	SIGN	ATURE			DATE		
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DIE OIL	(Select				Demonstr	ates sound judg		al/		_	Shows skill with people:	coaching, tead	ching,	Posses	sses the nece	ssary expertise	to	
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- 1. Be careful with "P" indicator (AR 623-105, para 2-8)
- 2. RO signs last, *Allow for Time* SR uses AKO address when possible.
- 3. Lists Scope & degree of responsibility in terms of: resources, people, facilities & budget.
- 4. No is Bad

  Leader Word Picture 
  No "School Solution"

Important to CFD Board

5. **New!** Effective 1 Oct 04 For Evaluation of Raters of **CPTs**/1LTs/2LTs & CW2s/WO1s

## Part I - Administrative Data

OFFICER EVALUATION REPORT For use of this form, see AR 623-105; the proponent agency is CDCSPER														SEE PRIVA CY ACT STATEMENT ON DA PORM 67-9-1					
	PARTI - ADMINISTRATIVE DATA																		
a. NAVIE( Last, First, Middle Initial )						b. SSN			c. RANK	d.DATE	OFRANK	RANK e. E		f.DESIGNATED /	PMOS (WO)				
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										2. Forward	led to Officer								

## Part II - Authentication

- Rated officer's signature verifies:
  - Administrative data in Part I is correct.
  - The rating officials in Part II are correct.
  - The APFT and height/weight data are correct.
  - That the rated officer has seen the completed report, Parts I-VII.
- If the rated officer is unavailable for signature or refuses to sign, the Senior Rater will explain why in Part VIIc.
- Reports will not be delayed because they haven't been signed.

## Part II - Authentication

PART II - AUTHENTICATION (Rated officer signature verifies PART I data and RATING OF FICIALS ONLY)											
SSN	RANK	POSITION	SIGNATURE	DATE							
SSN	RANK	POSITION	SIGNATURE	DATE							
SSN	RANK	POSITION	SIGNATURE	DATE							
	BRANCH	SENIOR RATER TELEPHONE NUMBER	E-MAIL ADDRESS								
	d. This is a re	erred report, do you wish to make comments?  Yes, comments are attached No	e. SIGNATURE OF RATED OFFICER	DATE							
	SSN	SSN RANK  SSN RANK  BRANCH	SSN RANK POSITION  SSN RANK POSITION  SSN RANK POSITION  BRANCH SENIOR RATER TELEPHONE NUMBER  d. This is a referred report, do you wish to make comments?	SSN RANK POSITION SIGNATURE  SSN RANK POSITION SIGNATURE  SSN RANK POSITION SIGNATURE  BRANCH SENIOR RATER TELEPHONE NUMBER E-MAIL ADDRESS  d. This is a referred report, do you wish to make comments? e. SIGNATURE OF RATED OFFICER							

## Part III - Duty Description

- Rater annotates in Part III from the Support Form (67-9-1).
- Is intended to provide users of the OER (boards, etc.)
  a succinct description of the rated officer's primary
  responsibilities and the type of position the officer
  holds.
- Detailed instructions referenced in para 3-18c.

## Part III - Duty Description

a. PRINCIPAL DUTYTITLE	b. POSITION ACC / BR
c. SIGNIFICANT DUTIES AND RESPONSIBILITIES. REFER TO PART IVA, DA FORM 67-9-1	
DADTIIV PEDECOMANIOS DIVINITIONAL PROFESCIONALICATION	

## Part IVa thru Part IVd Performance Evaluation - Professionalism

- Completed by the rater
- Part IV contains a listing of the Army values and the dimensions of the Army's leadership doctrine.
- Includes:
  - IVa Army Values
  - IVb Attributes/Skills/Actions: No magic solution.
  - IVc APFT, Height/Weight
  - IVd Junior Officer Development: YES/NO for <u>RATERS</u> of LTs, <u>CPTs</u>, WO1s and <u>CW2s</u>, otherwise is N/A.

## Part IVc APFT and Height/Weight

- APFT data will be entered in compliance with table 2-4.
  - e.g., PASS JAN 2000, FAIL AUG 2001, PROFILE SEP 2000
  - Mandatory or prohibited bullets
    - "No APFT Data due to broken leg sustained during Airborne Operations"
    - "PROFILE 20060601"
- Height/Weight data will be entered in compliance with table 2-4.
  - e.g., HEIGHT: 72 WEIGHT: 180 YES, HEIGHT 68 WEIGHT: 205 NO
  - Mandatory or prohibited bullets
    - "Overweight due to Pregnancy"
    - "Exempt from weight control standards of AR 600-9."

## Part IVa - Part IVd

PART IV - PERFORMANCE EVALUATION - PROFESSIONALISM (Rater)												
CHARACTER Disposition of the leader: combination of values, attributes, and skills affecting leader actions												
a. ARMY VALUES (Comments mandatory for all "NO" entries. Use PART Vb.)  YES NO  YES NO												
1. HONOR: Adherence to the Army's publicly declared code of values  5. RESPECT: Promotes dignity, consideration, fairness, & EO												
2. INTEGRITY: Possesses high	persona	al moral standards; honest in word and deed		<u> </u>	6. SELFLESS-SERVICE: Places Army priorities before self							
3. COURAGE: Manifests physica	al and m	oral bravery		<u> </u>	7. DUTY: Fulfills professional, legal, and r	noral ob	ligations					
4. LOYALTY: Bears true faith a	and alleg	giance to the U.S. Constitution, the Army, the un	nit, and	the s	oldier							
b. LEADER ATTRIBUTES / SKILLS / ACTIONS: First, mark "YES" or "NO" for each block. Second, choose a total of six that best describe the rated officer. Select one from ATTRIBUTES, two from SKILLS(Competence), and three from ACTIONS(LEADERSHIP). Place an "X" in the appropriate numbered box with optional comments in PART Vb.  Comments are mandatory for all "NO" entries in PART Vb.												
b.1. ATTRIBUTES (Select 1)	1.	MENTAL YES NO		2.	PHYSICAL YES NO	3.	EMOTIONAL YES NO					
Fundamental qualities and characteristics		Possesses desire, will, initiative, and discipline		_	Maintains appropriate level of physical fitness and military bearing		Displays self-control; calm under pre	ssure				
b.2. SKILLS (Competence)	1.	CONCEPTUAL YES NO	:	2.	INTERPERSONAL YES NO	3	TECHNICAL YES NO					
(Select 2)		Demonstrates sound judgment, critical / creative thinking, moral reasoning			Shows skill with people: coaching, teaching, counseling, motivating and empowering		Possesses the necessary expertise to accomplish all tasks and functions					
Skill development is part of self- development; prerequisite to action	4.	TACTICAL Demonstrates proficiency in re-	YES NO									
b.3. ACTIONS (LEADERSHIP) (Selec	t 3) Maj	ior activities leaders perform: influencing, operati	ing, an	d imp	proving							
INFLUENCING	1.	COMMUNICATING YES NO	:	2.	DECISION-MAKING YES NO	3.	MOTIVATING YES NO					
Method of reaching goals while operating / improving		Displays good oral, written, and listening skills for individuals / groups			Employs sound judgment, logical reasoning and uses resources wisely		Inspires, motivates, and guides other mission accomplishment	s towa	rd			
OPERATING	4.	PLANNING YES NO	Ŀ	5.	EXECUTING YES NO	6.	ASSESSING YES NO					
Short- term mission accomplishment		Develops detailed, executable plans that are feasible, acceptable, and suitable			Shows tactical proficiency, meets mission standards, and takes care of people/resources		Uses after-action and evaluation tools to facilitate consistent improvement					
IMPROVING	7.	DEVELOPING YES NO		8.	BUILDING YES NO	9.	LEARNING YES NO					
Long-term improvement in the Army, its people and organizations		Invests adequate time and effort to develop individual subordinates as leaders			Spends time and resources improving teams, groups, and units; fosters ethical climate		Seeks self-improvement and organiz growth; envisioning, adapting and lea					
c. APFT: DAT	E:	HEIGHT:			WEIGHT:							
		IDATORY YES OR NO ENTRY FOR RATERS (					YES NO	NA				
WERE DEVELOPMENTAL TASK	(S REC	ORDED ON DA FORM 67-9-12 AND OLIAPI	TERLY	FOL	LOW-LIP COLINGELINGS CONDUCTED?		<u> </u>					

REPLACES DA FORM 67-8, 1 SEP 79, WHICH IS OBSOLETE, 1 OCT 97

## Part IV – Performance Evaluation

		PART IV - F	PERFORMANCE EVA	LUATIO	N - PROFESSIONALISM (Rater)	)		
		CHARACTER Disposition	n of the leader: combir	nation of	values, attributes, and skills affect	ting leader actions		
a. ARMY VALUES (Comments mar	ndatory	for all "NO" entries. Use PA	ART Vb.)	NO				YES NO
1. HONOR: Adherence to the Arm	y's pub	licly declared code of values	X	1	5. RESPECT: Promotes die	gnity, consideration,	fairness, & EO	X
2. INTEGRITY: Possesses high p	ersona	l moral standards: honest in w	vord and deed X		6. SELFLESS-SERVICE:	Places Army priori	ties before self	X
3. COURAGE: Manifests physical	l and m	oral bravery	X		7. DUTY: Fulfills professiona	al, legal, and moral	obligations	X
4. LOYALTY: Bears true faith a	nd alle	giance to the U.S. Constitution	, the Army, the unit, a	nd the so	oldier			X
b. LEADER ATTRIBUTES / SKILL: SKILLS(Competence), and three from AG					nd, choose a total of six that best de box with optional comments in PAR		cer. Select one from ATTRIBUTI	, , , , , , , , , , , , , , , , , , ,
b.1. ATTRIBUTES (Select 1)	x	MENTAL	Y <b>K</b> S NO	2.	PHYSICAL YES	NO 3.	EMOTIONAL	ES NO
Fundamental qualities and characteristics		Possesses desire, will, in lia discipline	ative, and		Maintains appropriate level of physitness and military bearing	scal	Displays self-control; calri u	nder ressure
b.2. SKILLS (Competence)	X	CONCEPTUAL	YES IO	2.	INTERPERSONAL	10 <b>X</b>	TECHNICAL	KS IO
(Select 2)	11	Demonstrates sound juggmer creative thinking, moral leas			Shows skill with people: chacking, counseling, motivating and empow			pertise to actions
Skill development is part of self- development; prerequisite to action	4.	TACTICAL Demonstrates	s profic ency in require	ed profes	ssional knowledge, judgme it, and wa	artighting	Υ	<b>%</b> №
b.3. ACTONS (LEADERSHIP) (Select	3) Mai	or activities leaders perfor n: ir	nfluenci a. operatina.	and impi	rovina			
	1.		YES NO	X	DECISION-MAKING YES	NO 3.	MOTIVATING	/58 NO
All boards look for		Displays good oral, writ en, s for individuals / groups		Λ	Employs sound judgment logical reand uses resources wisel	easoning	Inspires, motivates, and guid mission accomplishmen	
took jor	X.	PLANNING	YKS I O	X.	EXECUTING YES X	O 6.	ASSESSING	Æ 0
"yes" and	<u> </u>	Develops detailed, exect tab feasible, acceptable, and su	ole pla s that are	71	Shows tactical proficiency, meets r standards, and takes care of people	m ssion	Uses after-action and evaluate facilitate consistent improve	ation tools to
HT/WT	7.		YES NO	8.	BUILDING		LEARNING	ÆS NO
Long-ton in or in in the Army, its people and organizations		Invests adequate time and	effor to develop advrs		Spends time and resources mprogroups, and units: fosters eth calculated and control of the calculated and calcu	ing teams,	Seeks self-improvement al growth; envisioning, adaptin	
		1(1))1	:ight: 69		WEIGHT: 175 YES			
d. JUNIOR OFFICER DEVELOPMENT:				To AND	WO12		YES NO	INVAK
WERE DEVELOPMENTAL TASK	S REC	ORDED ON DA FORM 67-9-1	a AND QUARTER	LY FOLL	OW-UP COUNSELINGS CONDUC	TED?		

# Part Va through Part Vd Performance and Potential Evaluation (Rater)

- Rater completes three areas:
  - Part Va: Block check.
  - Part Vb: See next slide.
  - Part Vc: NEW Separate comments on potential for promotion.
  - Part Vd, Unique Skills: For raters of CPTs through LTCs, mandatory entry for a recommended Career Field (e.g. Would serve Army best in OPCF 88) under the Officer Personnel Management System (OPMS).
- May complete recommended Senior Rater bullet comments.

# Part Vb - Performance and Potential Evaluation (Rater)

- Mandatory Rater comments on performance and potential. Needs to address: Rated officer's potential for promotion, military and civilian schooling, specific assignment (both in terms of level of organization and level of responsibility), and command.
- Example: Best company commander in the battalion. Great potential. Strongly recommend for advanced civilian education. Promote to MAJ immediately and select for resident CGSC.
- Words are power.

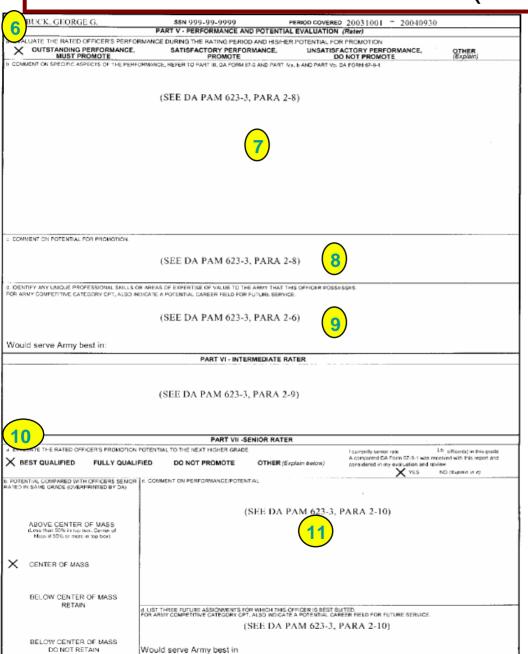
### Part VI - Intermediate Rater

- Not required to have an Intermediate Rater.
- Intermediate Raters must be included in the rating scheme in order to evaluate an officer.
- Intermediate Raters, if included in the rating scheme, are required to include narrative comments in Part VI.
- They may not merely concur with the rater.

### Part VIIa through Part VIId, Senior Rater

- Part VIIa: Evaluate the rated officer's potential to the next higher grade.
- Part VIIb: Potential compared with officers senior rated in same grade. Major and higher\*
- Part VIIc: Comments on performance/potential.
- Part VIId: 3 future assignments and recommended career field.

# DA FORM 67-9 (Reverse Side)



- 6. To Date Most RO's viewed as Outstanding
- 7. Performance
- 8. Potential NEW BLOCK
- 9. NOT for Potential Optional: Unique Professional Skills/Expertise Mandatory: For ACC CPT thru LTC - must recommend a Career Field (CF/BR or CF/FA)
- 10. No Part VII b Box Check For Evaluations on MG/CPTs/LTs & CW5/CW2s/WO1s (effective 1 Oct 04)
- 11. Quantifiable Performance & Potential Comments in narrative (VIIc), Three Future Assignments and Career Field in (VIId) should be consistent

### Part VIIa - Senior Rater

- Based on the rated officer's duty performance, the senior rater assesses the rated officer's potential to perform duties and responsibilities at the next higher grade.
- If "Do Not Promote" or "Other" are checked, bullet comments in Part VIIc are mandatory to address the rating.

## Part VII - Senior Rater's Portion

	PART VII - SENIOR RATER							
a. EVALUATE THE RATED OFFICER'S PROMOTION POT BEST QUALIFIED FULLY	QUALIFIED	DO NOT PROMOTE	OTHER(Explain below)	I currently senior rate  A completed DA Form 67-9-1 was received with the in my evaluation and review  YES	_officer(s) in this grade his report and considered in NO (Explain in c)			
b. POTENTIAL COMPARED WITH OFFICERS SENIOR RATED IN SAME GRADE (OVERPRINTED BY DA)	c. COMMENT ON PER	FORMANCE / POTENTIAL						
ABOVE CENTER OF MASS (Less than 50% in top box; Center of Mass if 50% or more in top box)								
CENTER OF MASS								
BELOW CENTER OF MASS RETAIN								
BELOW CENTER OF MASS DO NOT RETAIN								
		SIGNMENTS FOR WHICH THIS OFFICE FIELD FOR FUTURE SERVICE.	R IS BEST SUITED. FOR ARMY CO	MPETITIVE CATEGORY CPT THROUGH LTC, ALS	SO INDICATE A			

### Part VIIc - Senior Rater

- Senior Rater writes narrative comments which focus on the rated officer's potential, future assignments, and performance.
- Needs to address:
  - Rated officer's potential for promotion
  - military and civilian schooling
  - specific assignment (both in terms of level of organization and level of responsibility)
  - command.

# Officers Not Receiving Part VIIb Box Check

### **Example of Senior Rater Comments**

Effective 1 Oct 04

	PART VII - SENIOR RATER							
a. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO	i currentily senior rate 10 onicer(s) in this grade							
X BEST QUALIFIED FULLY QU.	ALIFIED DO NOT PROMOTE OTHER (Explain below) A completed DA Form 67-9-1 was received with this report and considered in my evaluation and review X YES NO (Explain in C)							
b. POTENTIAL COMPARED WITH OFFICERS SENIOR RATED IN SAME GRADE (OVERPRINTED BY DA)	c. BULLET COMMENTS ON PERFORMANCE / POTENTIAL							
ABOVE CENTER OF MASS	CPT Buck is the best out of 16 Captains I senior rate. I personally selected							
(Less than 50% in top box; Center of Mass if 50% or more in top box)	him from a group of carefully screened candidates to command a world							
CENTER OF MASS	class, highly elite OPFOR rifle company. A consummate officer, CPT Buck							
leads by example, is soundly grounded on tactics and shares his soldiers								
BELOW CENTER OF MASS	sacrifices and challenges. Must select this combined arms warrior for below							
RETAIN	the zone to Major and early to CGSC-ILE.							
BELOW CENTER OF MASS								
DO NOT RETAIN  d. LIST 3 FUTURE ASSIGNMENTS FOR WHICH THIS OFFICER IS BEST SUITED. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.								
	Battalion S-3, Battalion Executive Officer, Battalion Commander							
	Would Serve Army Best in OPCF/11							
	· · · · · · · · · · · · · · · · · · ·							

Senior Rater at Unit Level

A f4 o u									
After	PART VII - SENIOR RATER								
HQDA	a. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO TO	i currently senior rateomicer(s) in this grade							
Processing	HQDA COMPARISON OF THE SENIOR RATER'S PROFILE AND BOX CHECK AT THE TIME THIS REPORT PROCESSED	CPT Buck is the best out of 16 Captains I senior rate. I personally selected							
	Not Evaluated	him from a group of carefully screened candidates to command a world class, highly elite OPFOR rifle company. A consummate officer, CPT Buck							
	R: CPT BUCK, GEORGE 9999999999 SR: COL SMITH 666666666 DATE: 04 08 18	leads by example, is soundly grounded on tactics and shares his soldiers sacrifices and challenges. Must select this combined arms warrior for below the zone to Major and send early to CGSC-ILE.							
		d. LIST 3 FUTURE ASSIGNMENTS FOR WHICH THIS OFFICER IS BEST SUITED. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.  Battalion S3, Battalion Executive Officer, Battalion Commander Would Serve Army Best in OPCF/11							

# Part VII – Senior Rater

	PART VII - SENIOR RATER
a. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO THE NE	I currently senior rate <b>20</b> officer(s) in this grade
HQDA COMPARISON OF THE SENIOR RATER'S PROFILE AND BOX CHECK AT THE TIME THIS REPORT PROCESSED	1LT Albus is one of the top 3 lieutenants of 26 I senior rate and the best company executive officer in this Battalion. A must select for promotion
NOT EVALUATED	and attendance at the Aviation Captains Career Course. 1LT Albus could command a company today.
RO: 1LT ALBUS, CHRIS 999999999	
SR: LTC SMITH 666666666	
DATE: 98 12 18	
TOTAL RATINGS: 17	
RATINGS THIS OFFICER: 2	d. LIST 3 FUTURE ASSIGNMENTS FOR WHICH THIS OFFICER IS BEST SUITED. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.  Apache Platoon Leader, Battalion A/S3, Company Commander
	Would serve Army best in OPCF/15.
	Write numberdon't spellcatches eye
	Fnumeration lead sentencel

Include comments on Command/Position

### Part VII – Senior Rater

	PART VII - SENIOR RATER
a. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO THE NEX  X BEST QUALIFIED FULLY QU	I currently senior rate <b>20</b> _officer(s) in this grade
HQDA COMPARISON OF THE SENIOR RATER'S PROFILE AND BOX CHECK AT THE TIME THIS REPORT PROCESSED	1LT Dunham is one of the top 5 lieutenants of the 26 I senior rate
NOT EVALUATED	in this battalion. He is the strongest trainer of my 6 Apache platoon leaders. He is organized, smart and capable. A
RO: 1LT DUNHAM, LANDY 999999999999999999999999999999999999	consummate officer, 1LT Dunham demonstrates daily a firm grasp of leading soldiers and genuine concern for his men. Ready for promotion to Captain. 1LT Dunham could command a company today.
RATINGS THIS OFFICER: 1	d. LIST 3 FUTURE ASSIGNMENTS FOR WHICH THIS OFFICER IS BEST SUITED. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.  Company Executive Officer, Support Platoon Leader, Company Commander; Would serve Army best in OPCF/15.

Enumeration in first sentence.

Be brief...with correct words, less is better.

Board members receive guidance on small populations/numbers of ratings.

# Part VII – Senior Rater

	PART VII - SENIOR RATER
a. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO THE NEXT	I currently senior rate Sofficer(s) in this gra
HQDA COMPARISON OF THE SENIOR RATER'S PROFILE AND BOX CHECK AT THE TIME THIS REPORT PROCESSED	and complex problems with ease. 1LT Mohs is a tremendous work ethic. 1LT Mohs is a tremendous work ethic. 1LT
NOT EVALUATED	Mohs is in the top third of the lieutenants I senior rate. She has been a critical player as the Support Platoon Leader in peacekeeping operations during Operation Joint
RO: 1LT MOHS, KAMELA 999999999999999999999999999999999999	Guardian II in Kosovo. Her drive and desire to care for soldiers ensured the task force was always properly resourced. 1LT Mohs has developed outstanding systems and achieved flawless execution. She is ready now to command an Assault company, but would also excel as a medical professional. 1LT Mohs has tremendous potential and will serve our Army well in any capacity. A great officer.
RATINGS THIS OFFICER: 2	POTENTIAL CIRCER FIELD FOR FUTURE SERVICE.  Battalion Surgeon, Company Commander, Primary Staff Officer.
Be credit	Be mindful of potential misinterpretation! Too wordy.  Enumeration buried

### Part VIId – Senior Rater

 Mandatory completion by Senior Rater, can't just concur with the rater and/or intermediate rater.

- Based on the rated officer's duty performance and demonstrated potential, the senior rater will list 3 future assignments.
- For Senior Raters of CPTs through LTCs, mandatory recommended career field will be included under OPMS XXI.

# Rule for Completing Evaluations

# Use the regulation!

### Comments for OER Boards

**ENUMERATION:** Best Company Commander in the Brigade, in the top 5 of 28 1LT's in this battalion, top 3% of all Lieutenants. Make this lead sentence in narrative.

**PROMOTION:** Promote with his peers, clearly ahead of his peers, promote from below the zone, Do not promote

**SCHOOLING:** Ready for CGSC now, Definite first look for ILE. Remember, Captains Career Course is an assignment action.

COMMAND/POSITION: Ready now for Company Command, Should be a Battalion Commander, Battalion Command potential, Must be a Battalion Commander, Will command a Battalion

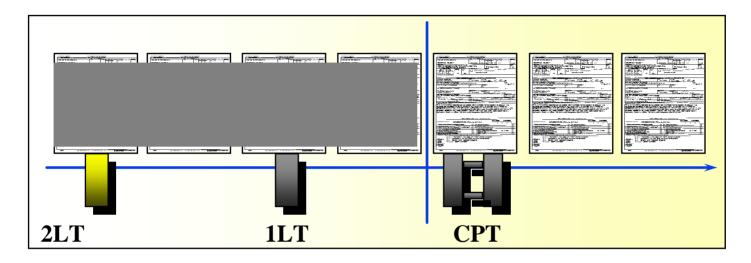
52

## Redress Program

### Redress Program

- Commander's/Commandant's Inquiry
  - Commanders are required to look into alleged errors, injustices and illegalities in OERs
  - will not be used to document differences of opinion between members of the rating chain
- Appeals
  - appeals can occur over administrative errors
  - appeals any report that the rated officer believes is incorrect or in violation of the intent of this regulation

## **OER Masking**



#### **ISSUES:**



- Quality of junior officer assignment varies
- Intensity of junior officer experience varies
- Speed of integration into Army culture varies

### **NEW POLICY**

- 2LT and 1LT reports masked after promotion to CPT
- Only CPT reports seen by MAJ board or used by assignment managers after promotion to CPT

# Part I Summary

- Are Brigade Commanders required to counsel the Brigade Command Sergeant Major?
- How many levels down should the Company Commander distribute their Support Form?
- What is the DA Form 67-9-1a and who completes it?
- How is the DA Form 67-9 completed and how is it signed?
- How is time at a Service School accounted for?

# QUESTIONS?

# Part II Non-Commissioned Officer Evaluations

### What's New:

- NCOER Support Form/Counseling Checklist
- Electronic Forms, Signatures and AKO Submission
- 2688-1 Front Side Admin info aligned with OERs
- Rated NCO now signs after Reviewer
- AER time counted as Non-rated time on NCOER

### Purpose:

- Promote a top down emphasis on leadership communication.
- Integrating rated officer participation in objective setting, performance counseling, and evaluation.
- Joint discussion of duty description and major performance objectives.

NCOER COUNSE	LING AND SUPPO	ORT FOR	RM CS, G-1.		FOR OFFICIA SEE PRIVAC IN	L USE ONLY Y ACT STATE AR 623-3	(FOUO) MENT
10.100	PART I ADMINI					A. (20-0	
a. NAME (Last. First, Middle Initial)	b. SSN		c. RANK	d. DA	TE OF RANK	e PMOSC	
BUCK, GEORGE G.	999-99-9		MSG		9990501	92Y52SG	10
f. UNIT, ORG., STATION, ZIP CODE OR APO	STATUS CODE   R	ATED NCC	(.gov or.mil)	DORE	SS m. UIC	n. CMD CODE	c. PSB CODE
HHC, SP TRPS BN, 13th COSCOM, Ft. Hood, TX	ger	rge.g.buc	k007@us.arm	y.mil	W6ED24	UZ	UA01
	PART II - AUTH						
a. NAME OF RATER (Last, First, Middle Initial)	SSN	INITIAL	LATER		LATER	LATER	ŧ.
SCOTT, THOMAS D.	123-45-6789				ER'S AKO FMA L A		
RANK, PMOSC/BRANCH, ORGAN/ZATION, DUTY ASSIGN							
LTC, AC, Army Contracting Agency, BN Commande					mas.d.scott12.		
<ol> <li>NAME OF SENIOR RATER (Last, First, Middle initial)</li> </ol>	SSN	INITIAL	LATER		LATER	LATER	
JONES, WILLIAM A.	234-56-7890						
RANK, PMOSC/BRANCH, ORGANIZATION, DUTY ASSIGN	MENT			SEN	OR HATER'S AKO E	MAIL ADDRESS	gov or milj
GS15, Army Contracting Agency, Acting Director				bill	jones l 00@us.	army.mil	
c. NAME OF REVIEWER (Last, First, Middle initial)	SSN	INITIAL	LATER		LATER	LATER	
SMITH, VIRGINIA	456-78-9123						
RANK, PMOSC/BRANCH, ORGANIZATION, DUTY ASSIGNI		L		REV	EWER'S AKO FMA	AIL ADD RESS	gav or .mii)
				vire	ginia.smith58@	us.armv.mil	
COL, AG, Army Contracting Agency, BDE Comman	ider	INITIAL	LATER	`	LATER	LATER	_
d. RATED NCO's INITIALS		INTEGAL	CATER		LATER .		
	PART III - DUTY DES		NUTY MOSC				
a. PRINCIPAL DUTY TITLE Contracting Command NCOIC			750G1				
(SEE DA P	'AM AR 623-3, F	ARA 3-	-1)				
U AREAS OF SPECIAL EMPHASIS  (SEE DA P	AM AR 623-3, F	ARA 3-	-1)				
	AM AR 623-3, F	PARA 3-	-1)				
F PHYSICAL FITNESS & MILITARY BEARING APFT PAS						168 \	es
	- ARMY VALUES/ATT				r)		
LOYALTY, DUTY, RESPECT/EO/EEO. SE	LFLESS-SERVICE, HC	NOR, INTE	GRITY, PERSO	NAL.			
TASK/ACTIONS:	PERF	ORMANCE	SUMMARY:				
(SEE DA PAM AR 623-3, PARA 3-1)		(SEE	DA PAM A	R 621	3-3, PARA 3	-1)	
DA FORM 2166-8-1, MAR 2006 PRE	VIOUS EDITIONS ARE	OBSOLET	E.				Page 1 c

RATED NCO'S NAME (Last, First, Middle Initial)	SŚN
BUCK, GEORGE G.	999-99-9999
	inical & tactical; knowledge, skills, and abilities sing self-improvement always learning minited to excellence
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
c. PHYSICAL FITNESS & MILITARY BEARING: o Mental and physic Displaying confic	ical toughness — o Endurance and stamina to go the distance tence and entirusiasm; tooks like a sodder
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
	ine concern for soldiers og the example; Be, Know, Do
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
e. TRAINING: o individual and learn	o Mission focused; performance onenied
o Teaching soldiers how, common tasks, duty-related TASK/ACTIONS:	skills a Sharing knowledge and experience to fight, survive and win  PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
RESPONSIBILITY & ACCOUNTABILITY: a Care and mainlenance or conservation of supplie or Responsible for good.	as and funds o Encouraging soldiers to learn and grow
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
DA FORM 2166.8.1 MAR 2006	Pane 2 of

NCOER COUNSELING AND SUPPORT FORM For use of this Form, see AR 823-3, the proponent agency is DCS, G-1.  FOR OFFICIAL USE ONLY (FC SEE PRIVACY ACT STATEM) IN AR 623-3							(FOUO) MENT
	PA	ART I - ADMINISTRATIV	E DATA				
a. NAME. (Last. First, Middle Initial)		b. SSN	c. RANK	d. DATE	OF RANK	e PMOSC	
BUCK, GEORGE G.		999-99-9999	MSG	19	990501	92Y52SG	
f. UNIT, ORG., STATION, ZIP CODE OR APO	STAT	US CODE   RATED NO	O'S AKO EMAII (.gov or.mil)	LADDRESS	m. UIC	n. CMD CODE	¢. PSB CODE
HHC, SP TRPS BN, 13th COSCOM, Ft. Hood, TX		george.g.bt	ack007@us.ar	my.mil	W6ED24	UZ	UA01

- Admin Data:
  - Same as OER
  - Incorporates UIC

	PART II - AUTI	IENTICATION				
a. NAME OF RATER (Last, First, Minttle Intrat)	55%	BETIAL	LATER	LATER	LATER	
SCOTT, THOMAS D.	123-45-6789					
RANK, PMOSC/BRANCH, ORGAN/ZATION, BUTY ASSIGN	MENT			NATEURS AND EMAIL AD		
LTC, AC, Army Contracting Agency, BN Commande	TF.			thomas.d.scott123:	¿¿us.army.mi!	
to NAME OF SERIOR RATER (Lost, First, Middle Indias)	66N	INITIAL	LATER	CATEM	LATER	
JONES, WILLIAM A.	234-56-7890					
BAKK, PMORC-BRANCH, ORGANIZATION, BUTY ASSIGN	MENT			SCHOOL HATER'S AND ESSAIL ADDRESS (-gav-anim)		
GS15, Army Contracting Agency, Acting Director			i	bill.jones   00%/us.army.mil		
C NAME OF REVIEWER (Last First Made indus)	55N	INITIAL	LATER	LATER	LATER	
SMITH, VIRGINIA	456-78-9123					
RANK, PMOSC-BRANCH, ORGANIZATION, DUTY ASSIGN		HAM ON CARAMENT	L ADDRESS (gov or mit)			
COL, AG, Army Contracting Agency, BDE Commar	nder			virginia.emith58@x	s-army-mil	
d RATED NGO'S INITIALS		INITIAL	LATER	LATER	LATER	
W. PATTER THE STREET			1			
				1		

- Chain of Command Data:
  - Incorporates counseling dates
  - Moves NCOs initials after Reviewer

	PART	III - DUTY DESCRIPTION (Rater)					
a. PRINCIPAL DUTY TITLE							
Contracting Command NCOIC		92Y50GI					
c. DAILY DUTIES AND SCOPE (To	o include, as appropriate, people, e	equipment, facilities and dollars)					
	(SEE DA PAM A	AR 623-3, PARA 3-1)					
# AREAS OF SPECIAL EMPHAS		AR 623-3, PARA 3-1)					
6 APPOINTED DUTIES	(SEE DA PAM A	AR 623-3, PARA 3-1)					
F PHYSICAL FITNESS & MLITAR	Y BEARING APFT PASS	APFT DATE 20031215 HEIGHT/WEIGHT 70 168 Yes					
a. ARMY VALUES:	PART IV - ARMY	VALUES/ATTRIBUTES/SKILLS/ACTIONS (Rater)					
LOYALTY, DUT	Y, RESPECT/EÓ/ÉÉÓ. SELFLESS	s-service, honor, integrity, personal					
TASK/ACTIONS:		PERFORMANCE SUMMARY:					
(SEE DA PAM AR 6	23-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)					
	PREVIOUS L	LIDITIONS ARE ORGOLETE Page 1					

- Duty Position:
  - APFT Data
- Comment Areas:
  - Tasks/Actions
  - Performance

RATED NCO'S NAME (Last, F	irst, Middle Initial)			SSN
BUCK, GEORGE G.			999-99-9999	
b. COMPETENCE: a Duty print o Sound o Accomp		o Seeking set	tactical; knowledge, skills, f-improvement, always lean to excellence	
TASK/ACTIONS:			PERFORMANCE SUMM	ARY:
(SEE DA PAM AF	R 623-3, PARA 3-1)		(SEE DA PAM	f AR 623-3, PARA 3-1)
c. PHYSICAL FITNESS & MII		and physical tou ing confidence a	ghness o Endurand nd enthusiasm: tooks like a	e and stamina to go the distance soldier
TASK/ACTIONS:	(623-3, PARA 3-1)		PERFORMANCE SUMMA	ARY: I AR 623-3, PARA 3-1)
(SEE DA PANI AR	(025-5, FAICA 5-1)		(SEE DA FAIN	1 AR 025-5, FARA 5-1)

### Comment Areas:

 Tasks/Actions & Performance notes for each block on the backside of the NCOER.

	ncern for soldiers
o Instilling the spirit to achieve and win — o Setting the	example; Be, Know, Do
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
e. TRAINING: o Individual and learn o Teaching soldiers how; common tasks, duty-related skills	o Mission focused; performance oriented o Sharing knowledge and experience to fight, survive and win
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)
f. RESPONSIBILITY & ACCOUNTABILITY: a Care and maintenance of eq a Conservation of supplies and a Responsible for good, pacting	funds o Encouraging soldiers to learn and grow
TASK/ACTIONS:	PERFORMANCE SUMMARY:
(SEE DA PAM AR 623-3, PARA 3-1)	(SEE DA PAM AR 623-3, PARA 3-1)

DA FORM 2166-8-1, MAR 2006

Page 2 of 2

### DA Form 2166-8

- I Administrative Data
- II Authentication
- III Duty Description
- IV Army Values/Attributes/Skills and Actions
- V Overall Performance and Potential

# The Rule for Completing NCOERs

# **Use the Regulation!**

## DA Form 2166-8

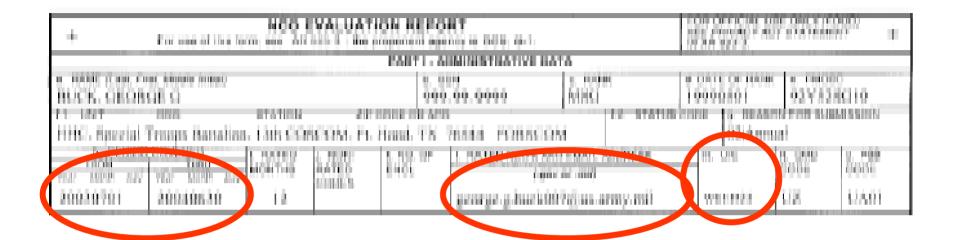
+ For use of this form, see	O EVALUATIO						SEE P	RIVACY AC	SE ONLY (F STATEME	000) NT +
For use of this form, see	AN 023-3 ; life pr			MINISTRATIVE DA	TA		IN AR	623-3.		
a. NAME (Last, First, Middle Initial)			b. SSN		c. RA	NK	d. DAT	E OF RANK	e. PMO8	SC
BUCK, GEORGE G				9-9999	MSG		19990501 92Y52SG10			
f.1. UNIT ORG. STATI		ODE OR				f.2. STATUS	CODE	1 -	ON FOR SUE	BMISSION
HHC, Special Troops Battalion, 13th								02 Annı		
FROM THRU MONTH		k. NO. C ENCL	DF	RATED NOO'S AK	O EMAIL	ADDRESS	m.	UIC	n. CMD CODE	o. PSB CODE
Year Month Day Year Month Day	CODES					.,		ED24	1.172	114.01
20030701 20040630 12	:			george.g.buck00	~	army.mii	W	)t:D24	UZ	UA01
a. NAME OF RATER (Last, First, Middle Initial)			STII - A	AUTHENTICATION	1				DATE	
SCOTT, THOMAS D		- 1		5-6789					UMIT	
RANK PMOSC/BRANCH	ORGANIZATION		20-4	DUTY ASSIGN	MENT	RATER'S A	KO EMA	IL ADDRES	S (.gov or .	mil)
	ntracting Agency			BN Commande	-	thomas.c	l.scott	123@us.a		
b. NAME OF SENIOR RATER (Last, First, Midd	lie Initial)	1 -	SN						DATE	
JONES, WILLIAM A RANK PMOSC/BRANCH	ORGANIZATION	2	34-50	6-7890 DUTY ASSIGN	MENT	Tricurona	ATERM	NICE CHAIL	HANDEDE	(.gov or .mil)
	organization stracting Agency	ır		Acting Director				us.army.		(.guv ur .mm)
c. NAME OF REVIEWER (Last, First, Middle in			SN	Availg Director		omjone		,	DATE	
SMITH, VIRGINIA		- 1		8-9123						
RANK PMOSC/BRANCH	ORGANIZATION			DUTY ASSIGN	MENT	REVIEWER	R'S AKC	EMAIL ADD	RESS (.go	or .mil)
COL AG Army Cor	ntracting Agency	y		BDE Command	er	virginia.	smith5	8@us.am	ny.mil	
d. X CONCUR WITH RATER AND SENIOR	RATER EVALUATION	ONS		NONCONCUR WITH	RATER	AND/OR SENIO	R RATE	REVAL (S	ee atlached	comments)
g. RATED NCO: I understand my signature does not of evaluations of the rater and senior rater. I further under in Part I, the duty descript APET and heighthreight arting in Part IVe are correct appeals process of AR 820-X.	constitute agreement or island my eignature ver- ion to include the count . These seen the comp	disagreen ifies that ti seling date pleted repr	nent with helacmin es in Par grt. I an	the histrative data it III, and the haware of the					DATE	
approach processes as one was secured				DESCRIPTION (R.	ater)					
a. PRINCIPAL DUTY TITLE Contracting C						osc 92Y500	31			
d. AREAS OF SPECIAL EMPHASIS										
	(SEE DA F	PAM 6	523-3	, PARA 3-6)						
e. APPOINTED DUTIES	(SEE DA I	РАМ б	623-3	3, PARA 3-6)						
f. COUNSELING DATES					LATER		ATER		LATER	0.4.1.0
					20031		20040	101	2004	0419
	PART IV - ARMY					NS (Rater)				YES NO
<ul> <li>a. ARMY VALUES. Check either "YES" or "NO"</li> </ul>				es, optional for "Yes" e egiance to the U.S. Co		the Army the unit	and other	ranktiera		YES NO
Lorentee	2. DUTY: Fulfyls the			ogenee to me of the oc	no.tono t	THE POLICE CONT.	Di la Cinc	i iliani ilia		<del> </del>
V Loyalty Duty				as they should be treat	ed.					12
Respect				fare of the nation, the		subordinates before	ther ow	1.		121
A Selfless-Service	5. HONOR: Lives u	p to all the	Army va	alues.						1XT
	5. INTEGRITY: Doc	es what is	nghi - le	egally and morally.						1XI
L		RAGE: F	aces fear	r, danger, or adversity	(реузісы а	nd moral).				X
Honor E Integrity Personal Courage S	Bullet comments		(	SEE DA PAN	4 623-	3, PARA 3	-7)			

RATED NCO'S NAME (Last, First, Middle Initial) + BUCK, GEORGE G			999-99-9999	20040630 +		
PART IV (Rater) - VALUES/NCO RESPONSIBILITIES	Bullet commen Substantive ac	fa are mandatory. Net comments are required for	EXCELLENGE or NEFT IMPROVE	MENT.		
COMPETENCE     Duty proficiency: MOS competency     Technical & tactical: knowledge, skills, and abilitios     Sound judgment     Seeking serl-insorvement, always learning     Accomplishing tasks to the fullest capacity: committed to excellence  EXCELLENCE SUCCES     (Exceeds sid)    (Meels sid)    (Some)    (Much)  (Exceeds sid)    (Meels sid)    (Some)    (Much)			4 623-3, PARA 3-7)			
c. PHYSICAL FITNESS & MILITARY BEARING	APET PASS	20031215	HEIGHT/WEIGHT	70 / 168 Yes		
Mental and physical toughness     Endurance and stamina to go the distance     Displaying confidence and enthuslasm;     looks like a soldier		(SEE DA PAM	4 623-3, PARA 3-7)			
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Moats std) (Some) (Much)						
LEADERSHIP a Mission first     Genulne concern for soldiers     instituing the spirit to achieve and win     Setting the example; Be, Know, Do	(SEE DA PAM 623-3, PARA 3-7)					
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)						
TRAINING     Individual and leam     Mission focused, performance oriented     Teaching sold ears how; common tasks, duty-related skills     Sharing knowledge and experience to fight, survive and win		(SEE DA PAN	1 623-3, PARA 3-7)			
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds sid) (Meets sid) (Some) (Much)						
RESPONSIBILITY & ACCOUNTABILITY     Gare and maintenance of equipment/facilities     Soldier and equipment safety     Conservation of supplies and funds     Encouraging soldiers to learn and grow     Responsible for good, bad, right & wrong		(SEÉ DA PAN	1 623-3, PARA 3-7)			
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)						
PART  a. RATER: Overall potential for promotion and/or		FORMANCE AND POTE R BULLET COMMENTS	NTIAL			
service in positions of greater responsibility.						
AMONG FULLY THE BEST CAPABLE MARGINAL		(SEE DA PAN	f 623-3, PARA 3-8)			
<ul> <li>RATER. List 3 positions in which the rated NCO could best serve the Army at his/her current or next higher grade.</li> </ul>						
(SEE DA PAM 623-3, PARA 3-8)						
c. SENIOR RATER. Overall performance	2 3 4 9	d. SENIOR RATER. for promotion and positions of grea	Nor service in	X 1 2 3 4 5		

### Part I, Administrative Data

- Identifying the rated NCO. (Table 3-1, pg 37)
- The reason for submitting the report. (Table 2-8, pg 26)
- The period of the report and non-rated time if applicable.
   (Tables 3-1 pg 38)
- Rules for completing blocks la through lo (Table 3-1 pg 37-38)

### DA Form 2166-8



### Major Changes:

- Rated Period now to the day, not the month.
- AKO Email address.
- UIC
- All codes match OERs

### Part II, Authentication

- Rater will verify parts I and II, and the APFT and height/weight entries with the rated NCO.
- The senior rater will obtain the rated NCO's signature or enter one of the following:
  - "NCO refuses to sign"
  - "NCO unavailable for signature"
- Rated NCO's signature verifies information only, not agreement with the evaluation.
- All signatures will be on the report prior to action by the reviewer.

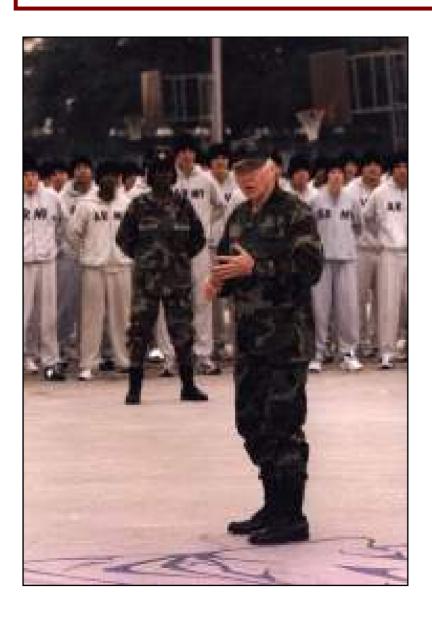
### DA Form 2166-8

			PART II - AUTHENTICA	TION	
a. NAME	OF RATER (Last, First,	Middle Initial)	SSN		DATE
SCOTT	, THOMAS D		123-45-6789		
RANK	PMOSC/BRANCH	ORGANIZATION	DUTY AS	SIGNMENT	PATER'S AKO EMAIL ADDRESS (.gov 5. mil)
LTC	AC	Army Contracting Agency	BN Commander		thomas.d.scott123@us.army.mil
b. NAME	OF SENIOR RATER (La	st, First, Middle Initial)	SSN		DATE:
JONES.	. WILLIAM A		234-56-7890		
RANK	PMOSC/BRANCH	ORGANIZATION	DUTY AS	SIGNMENT	SENSOR RATERS AND EMAIL ABOVESS (.gov or .mil.
GS15		Army Contracting Agency	Acting Dire	ector	bill.jones100@us.army.mil
c. NAME	OF REVIEWER (Last, F.	irst, Middle Initial)	SSN		DATE
SMITH,	, VIRGINIA		456-78-9123		
RANK	PMOSC/BRANCH	ORGANIZATION	DUTY AS	SIGNMENT	REVIEWER'S AND CHAIL ADDRESS / gov or .mil)
COL	AG	Army Contracting Agency	BDE Commander		virginia.smith58@us.army.mil
evaluations in Part I, the APFT and t	NCO: I understand my sign of the rater and senior rater e rating officials in Part II, ti	AND SENIOR DATED  after does not constitute agreement or disa- i. I further uncerstand my eighalure verifies the duty description to include the counseling the are correct. I have seen the complete	g dates in Part III, and the		DATE

### Major Changes:

- Rated NCO now signs after Reviewer.
- Email address with signatures

### Part III, Duty Description



- Rater writes
- Be specific with personnel, equipment and mission
- Do not abbreviate or use uncommon acronyms
- Comparable to the OER

### Part III - Duty Description

#### PART III - DUTY DESCRIPTIONRater) a. PRINCIPAL DUTY TITLE b. DUTY MOSC ENTER PRINCIPAL DUTY TITLE ENTER DMOS c. DAILY DUTIES AND SCOPETo include, as appropriate, people, equipment, facilities and dollars) This portion should provide an accurate description of the NCO's scope of duties with regards to mission, personnel supervised, equipment and resources handled, and personnel supervised; do not use acronyms that are not commonly understood/recognized across the Army; duty description should be as thorough as possible with the limited space available; separate phrases within the duty description with a semi-colon (;) and use a period () at the end of the duty description. d. AREAS OF SPECIAL EMPHASIS The purpose of this block is for the rater to communicate to the NCO which events, such as inspections or exercises, etc., that the rated NCO should concentrate his/her efforts. If an NCO has made a contribution in one or more special emphasis, the rater or senior rater should make a comment in Part IV or V. e. APPOINTED DUTIES Unit Mail Clerk, Publications NCO, Unit Reenlistment NCO (if an NCO has made a contribution in one or more areas of appointed duties during the rating period, the rater and/or senior rater should comment in Part IV or V. f. Counseling dates from checklist/record INITIAL LATER LATER LATER 011218 020303 020610 020901

### Ensure dates are within 90 days

### Part IV, Evaluation

- Completed by the rater
- Six ratings categories (IV a through f):
  - IVa Values
  - IVb Competence
  - IVc Physical Fitness and Military Bearing
  - IVd Leadership
  - IVe Training
  - IVf Responsibility and Accountability

### **Bullet Comments**

- All bullets should be short concise and to the point; no more than 2 lines
- Start with action verbs or possessive pronouns (his/her)
- No names
- Use past tense
- Double Space
- Begin with the small letter "o"
- Bullets begin with small letters

### Part IV, Evaluation

- See restrictions applying to DA Form 2166-8
  - 3-22 Narrative Gimmicks
  - 3-23 Unproven Derogatory Information
  - 3-24 Prohibited Comments
  - 3-25 Marital Status and Spouse

### Part IVa, Values

- Part IVa, Values: reflect current Army values
- Enter yes or no for each value for the rated NCO
- All "no" block checks must be addressed by a bullet comment.

### Part IVa - Values

_	Loyaliy Duiy Respect Selfless-Service	LOYALTY: Bears true faith and allegiance to the U.S. Constitution, the Army, the unit, and other soldiers.	Yes X	
V A		DUTY: Fulfills their obligations.	х	
		3. RESPECT/EO/EEO: . Treats people as they should be treated.	х	
		4. SELFLESS-SERVICE: Puts the welfare of the nation, the Army, and subordinates before their own.	х	
		5. HONOR: Lives up to all the Army values.	х	
${f L}$		6. INTEGRITY: Does what's right- legally and morally.	Х	
		7. PERSONAL COURAGE: Faces fear, danger, or adversity (physical and moral).	х	
Honor Integrity Personal Courage	U	o rater will address each of the seven values by placing an 'X' (typed, handwritten or by computer) in either the 'YES' or 'NO' box  o bullet comments are mandatory for 'NO' ratings and must be specific		
	${f E}$			
+	S	o bullet comments are optional for 'YES' ratings - but encouraged to address NCO's values	stronge	

### Part IVb through Part IVf

- Raters will block either excellence, success or needs improvement for each ratings category
- Raters are required to make quantifiable comments on "excellence" and "needs improvement" ratings
- Success bullets are optional, but encouraged
- Bullets can only be used once

## Part IVb through IVf

RATED NCO*S NAME (Last, First, Middle Initial)	SSN   THELLDATE						
+ SAMPLE, JOHN R.	123-45-6789 <b>021115</b> 211 +						
PART IV (Rater) - VALUES/NCO RESPONSIBILITIES  Specific Ballet examples of "EXCELLENCE" or "NEEDS IMPROVEMENT" are mandatory.  Specific Ballet examples of "SUCCESS" are optional.							
COMPETENCE     O Duty proficiency; MOS competency     Technical & tactical; knowledge, skills, and     abilities	o second line of a bullet may start under the "o" or under the letter of the first line as long as they are consistent throughout						
<ul> <li>Sound judgment</li> <li>Seeking self-improvement; always learning</li> <li>Accomplishing tasks to the fullest capacity;</li> <li>committed to excellence</li> </ul>	o bullet comments to support "Excellence" ratings are mandatory - must be substantiated by specific examples and measurable results						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Weets std) (Some) (Much)	o bullet comments for "Needs Improvement" ratings are mandatory and must be specific, i.e. what happened, what was the deficiency  APET PASS 0209 HEIGHT/WEIGHT 63/132 YES						
<ul> <li>Mental and physical toughness</li> <li>Endurance and stamina to go the distance</li> <li>Displaying confidence and enthusiasm;</li> <li>looks like a soldier</li> </ul>	o the bullet "IAW standards of AR 600-9" is no longer authorized when "YES" is entered in Height/Weight Block						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o excellence ratings based solely on the APFT only require the bullet "received the Physical Fitness Badge						
d. LEADERSHIP o Mission first	o double space between bullets and no more than two lines per bullet						
o Genuine concern for soldiers o Instilling the spirit to achieve and win o Setting the example; Be, Know, Do	o bullets may begin with a capital or lower case letter and end with or without a period, but be consistent throughout the NCO-ER						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o a specific bullet can only be used once; decide which responsibility block it fits best						
e. TRAINING o Individual and team o Mission focused; performance oriented	o the first bullet in each rating should be the strongest and the bullet that justifies the excellence						
<ul> <li>Teaching soldiers how; common tasks, duty-felated skills</li> <li>Sharing knowledge and experience to fight,</li> </ul>	o best bullets start with action verbs or possessive pronoun (his/her)						
survive and win  EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o avoid using NCO's name or the personal pronouns he/she in bullets						
RESPONSIBILITY & ACCOUNTABILITY     Care and maintenance of equip./facilities     Soldier and equipment safety     Conservation of supplies and funds	o handwritten comments, underlining, italics, and excess use of capital letters cannot be used in bullets						
o Encouraging soldiers to learn and grow o Responsible for good, bad, right & wrong	o NCOs receiving all success ratings may receive a rating of 'among the best' or 'fully capable'						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o NCOs receiving one or more 'needs improvement' ratings in part IVb-f cannot receive a rating of 'among the best'						

### Part IVc APFT and Height/Weight

- APFT data will be entered in compliance with para 3-11.
  - e.g., PASS 010515, FAIL 010505, PROFILE 990312
  - Mandatory or prohibited bullets (para 3-22 thru 24)
- Height/Weight data will be entered in compliance with para 3-12
  - e.g., 72/180 YES, 68/205 NO, possibly blank (pregnancy)
  - (YES for all soldiers who meet the screening HT/WT or are IAW body fat standards)
  - Mandatory or prohibited bullets (para 3-22 thru 24)

# Part IVc (cont.) APFT and Height/Weight

DA MSG DGT 171421ZDEC03:

The following statement will be entered on the NCOER for units unable to administer the APFT due to mission or conditions: "Soldier was unable to take the APFT during this period due to deployment for combat operations/contingency operations"

### Part IVc

RATED NCO*S NAME (Last, First, Middle Initial)		SSN	THRU DATE				
+ sample, john r.	123-45-6789	0211 +					
PART IV (Rater) - VALUES/NCO RESPONSIBILITIES  Specific Bullet examples of "EXCELLENCE" or "NEEDS IMPROVEMENT" are mandatory.  Specific Bullet examples of "SUCCESS" are optional.							
b. COMPETENCE     o Duty proficiency; MOS competency     o Technical & tactical; knowledge, skills, and     abilities	o second line of a bullet may start under the "o" or under the letter of the first line as long as they are consistent throughout						
<ul> <li>Sound judgment</li> <li>Seeking self-improvement; always learning</li> <li>Accomplishing tasks to the fullest capacity;</li> <li>committed to excellence</li> </ul>	o bullet comments to support "Excellence" ratings are mandatory - must be substantiated by specific examples and measurable results						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o bullet comments for "Needs Improvement" ratings are mandatory						
	APFT PASS 0209	HEIGHT/WEIGHT	63/132 YES				
o Mental and physical toughness o Endurance and stamina to go the distance o Displaying confidence and enthusiasm; looks like a soldier	o the bullet "IAW standards of AR 600-9" is no longer authorized when "YES" is entered in Height/Weight Block						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Neets std) (Some) (Much)	o excellence ratings based solely "received the Physical Fitness Ba	on the APFT only dgel	require the bullet				
d. LEADERSHIP	o double space between bullets a	nd no more than to	vo lines per bullet				
o Mission first o Genuine concern for soldiers o Instilling the spirit to achieve and win o Setting the example; Be, Know, Do	o bullets may begin with a capital or lower case letter and end with or without a period, but be consistent throughout the NCO-ER						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o a specific bullet can only be us block it fits best	ed once; decide w	hich responsibility				
e. TRAINING o Individual and team o Mission focused; performance oriented o Teaching soldiers how; common tasks,	o the first bullet in each rating should be the strongest and the bullet that justifies the excellence						
duty-felated skills  o Sharing knowledge and experience to fight, survive and win	o best bullets start with action verbs or possessive pronoun (his/her)						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Neets std) (Some) (Nuch)	o avoid using NCO's name or th	e personal pronou	ns he/she in bullets				
RESPONSIBILITY & ACCOUNTABILITY     Care and maintenance of equip./facilities     Soldier and equipment safety     Conservation of supples and funds	o handwritten comments, underlining, italics, and excess use of capital letters cannot be used in bullets						
o Encouraging soldiers to learn and grow o Responsible for good, bad, right & wrong	o NCOs receiving all success ratings may receive a rating of 'among the best' or 'fully capable'						
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds std) (Meets std) (Some) (Much)	o NCOs receiving one or more 's IVb-f cannot receive a rating of	needs improvemen among the best'	t' ratings in part				

# Overall Performance and Potential (Part V)

- Rater
  - Assessment
  - Future positions
- Senior rater
  - Comments
  - Assessment

### Know the Meaning of Your Rating

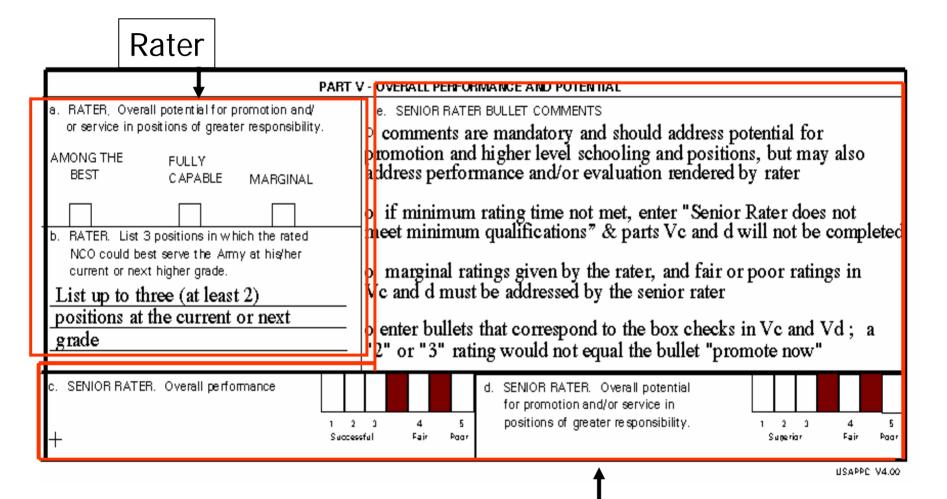
### Rater

- Among the Best
  - strong recommendation for promotion and/or service in positions of greater responsibility
- Fully Capable
  - should sufficient allocations be available, a promotion recommendation
- Marginal
  - should not be promoted at this time

### Senior Rater

- very good, solid performance and is a strong recommendation for promotion
- should sufficient allocations be available, is a recommendation for promotion
- may require additional training/observation and should not be promoted at this time
- need significant improvement or training in one or more areas. Do not promote.

### Part V - Overall Performance and Potential



Senior Rater

87

### Reviewer

- Is the "honest broker"
- Ensures that the proper rater and senior rater completed the report
- Examines the evaluations rendered by the rater and senior rater
  - Bullets support the appropriate block checks
  - Cannot change ratings
- Indicates concurrence or nonconcurrence
  - Can submit an enclosure
- Dates and enters his/her signature in part IId

### **Evaluation Redress Program**

### Commander's Inquiry:

- Used when a report may be illegal, unjust, or otherwise in violation of AR 623-3
  - VERIFIES:
  - Clarity of the report
  - Facts contained in the report
  - Compliance w/ the regulation
  - Conduct of the rated NCO and members of rating chain

### Appeals

- A rated NCO may appeal any report that they believe to be incorrect, inaccurate, or in violation of the intent of this regulation
- Appeals based solely on the lack of full compliance with performance counseling requirements will not normally serve as a basis to invalidate an evaluation report

### CY04 MSG Selection Board Feedback

- Those not competitive for promotion had:
  - Vague Duty Positions
  - Unsupported excellence bullets
  - ERB/OMPF inconsistencies
  - Height/weight APFT data
  - Job Diversity

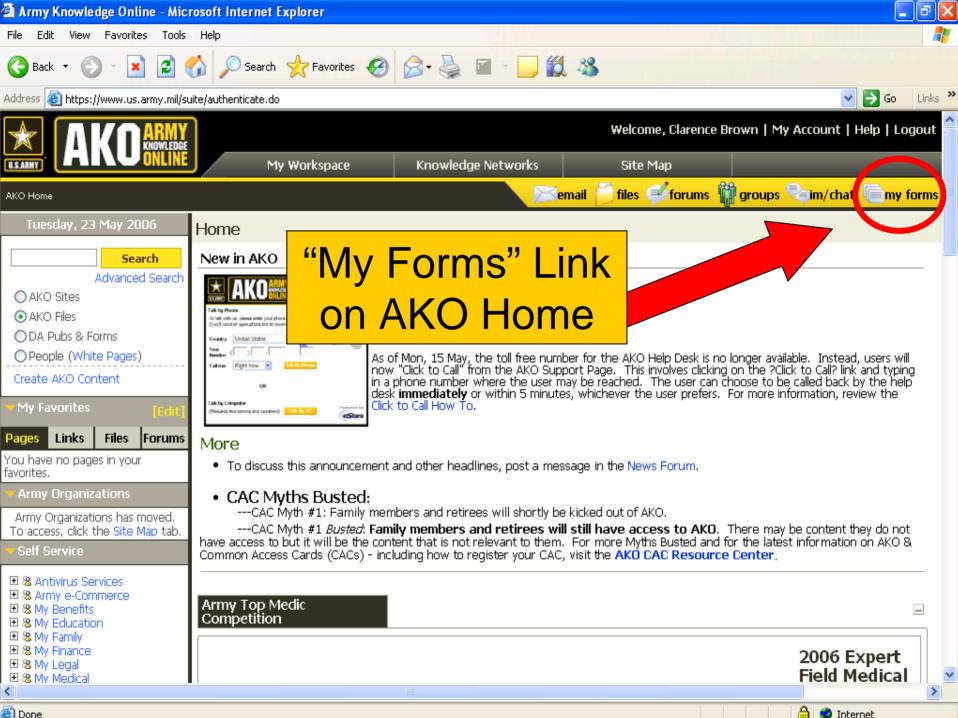
### CY03 CSM Selection Board Feedback

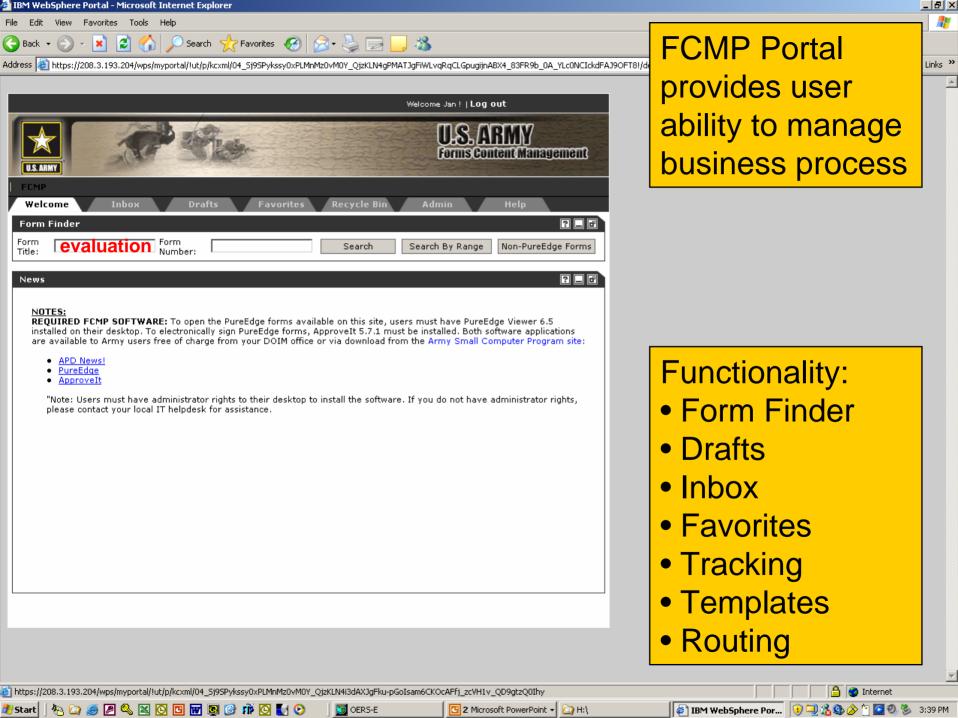
- A successful performance must be reported accurately and without consideration for the type position being held.
- Master Sergeants should perform duties in leadership positions as defined by their proponent.
- Senior rater comments not addressing promotion and potential.
- ERB's were not updated, OMPF to ERB inconsistent, college transcripts confirming current level of education were not on file, photos not updated
- Late NCOERs

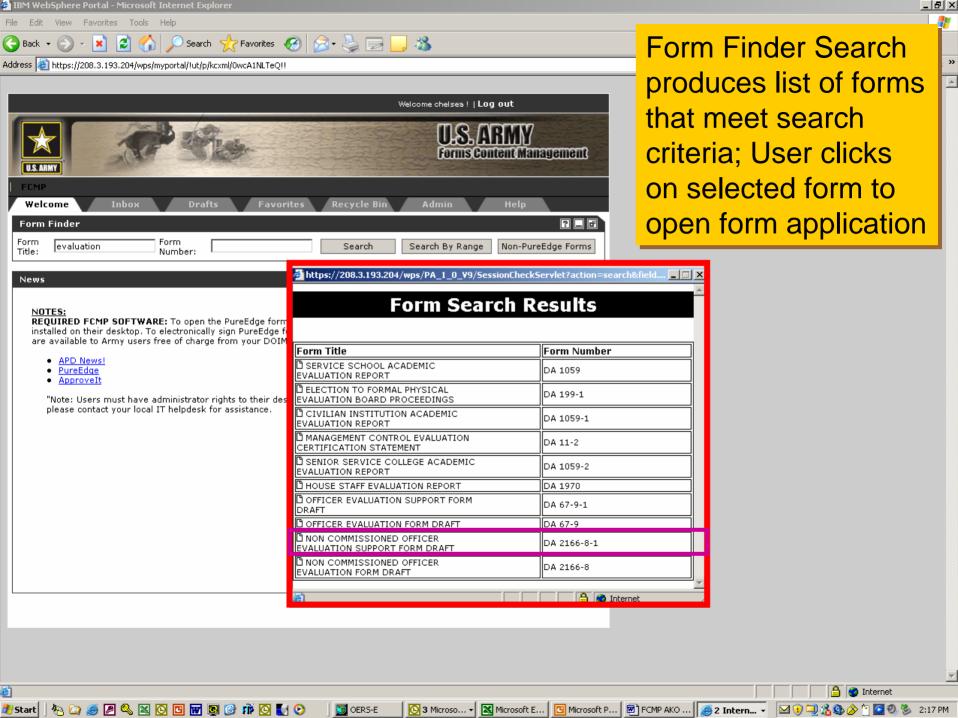
### Part II Summary

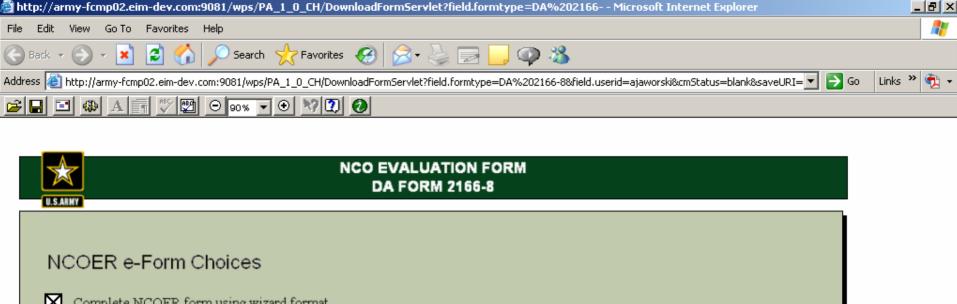
- A. Where and how is the DA 2166-8 completed?
- B. What form(s) would a Company Commander use during the initial counseling with the Company First Sergeant?
- C. What actions, as a reviewer, must you take if you Non-concur with either the rater or senior rater?
- D. How will lessons learned from previous promotion boards affect how you write and review NCOERs?

# Part III Electronic Submission of Officer and Non-Commissioned Officer Evaluations









NCOER e-Form Choices

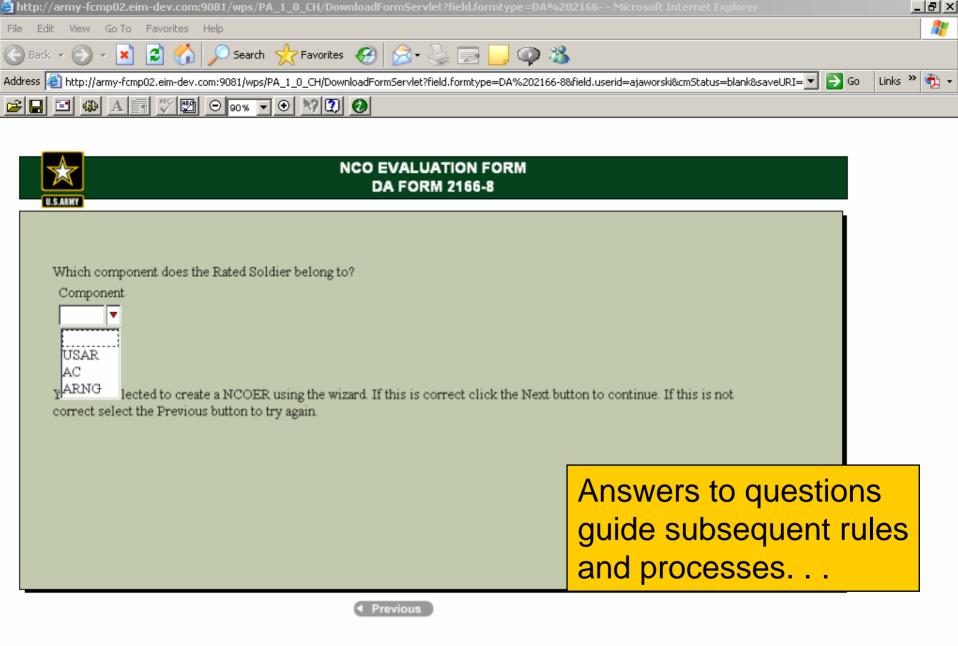
✓ Complete NCOER form using wizard format.

Complete NCOER form without using wizard format..

Next ▶

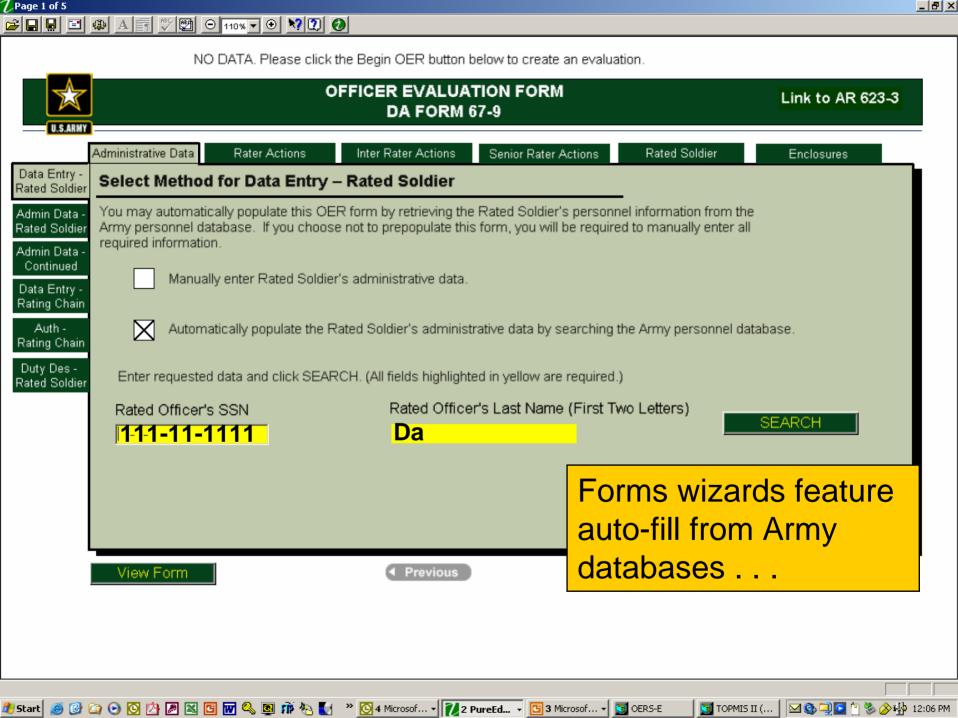
Screen shot is 7 Apr Draft/Concept. Elements may change before final implementation due to improvements and regulation staffing process.

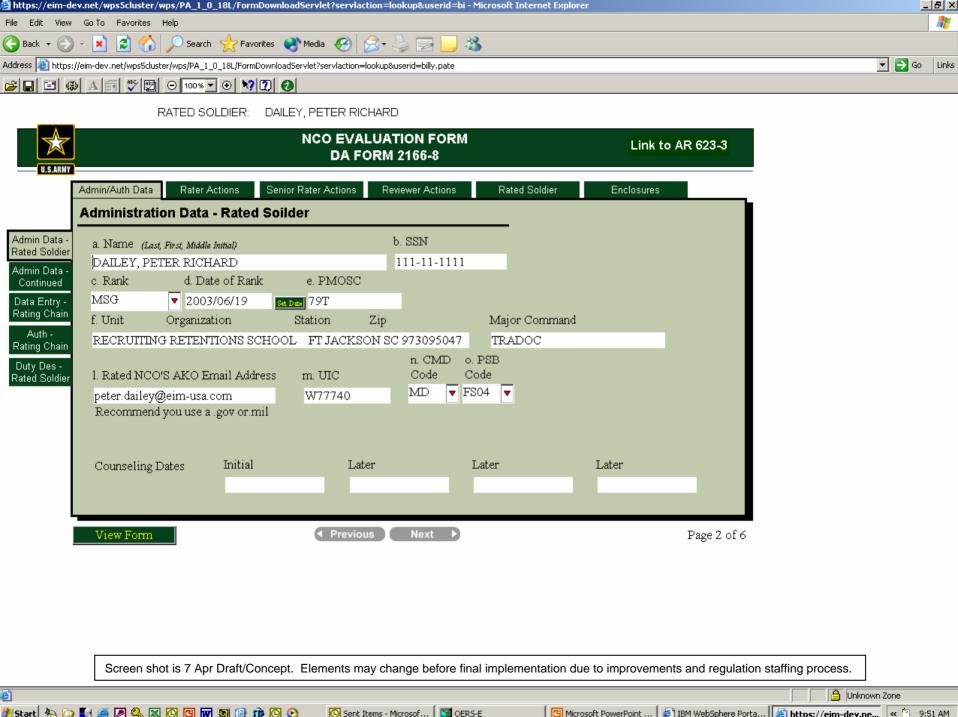
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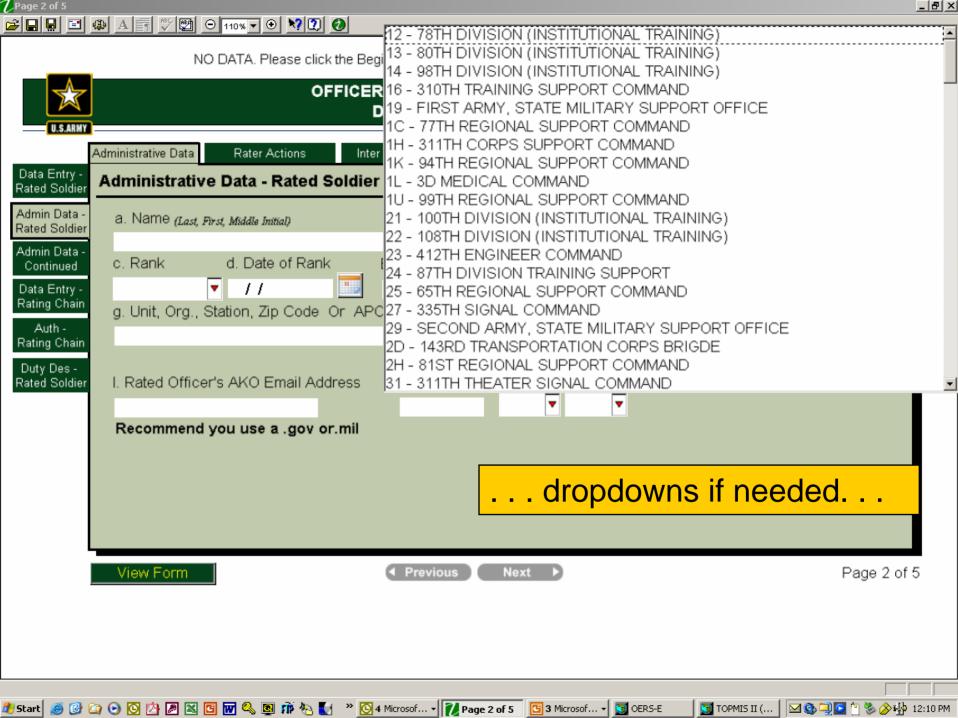


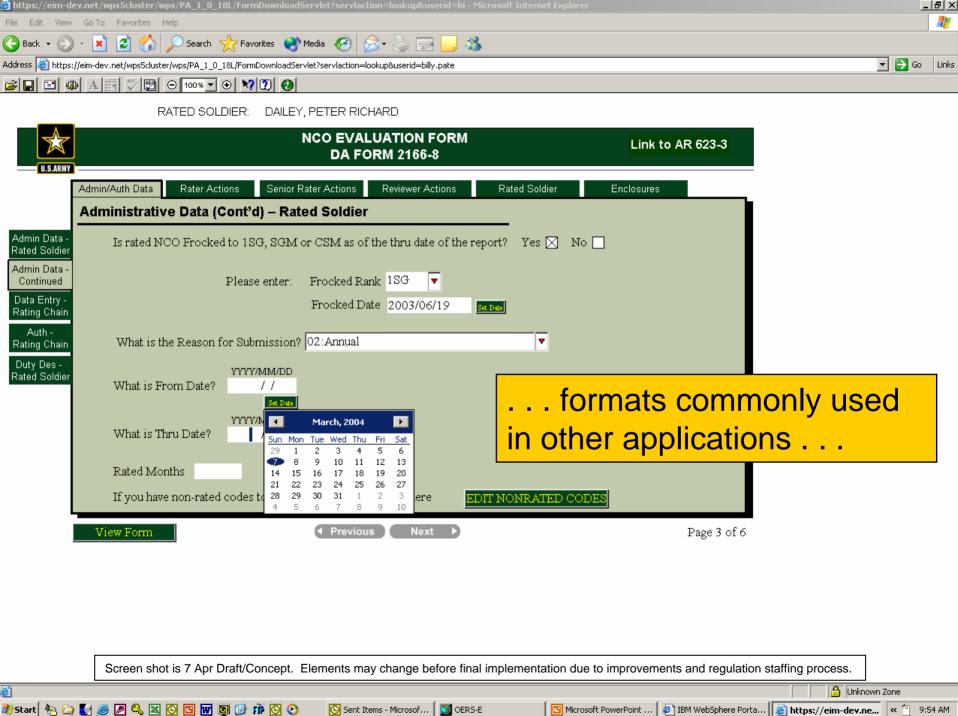
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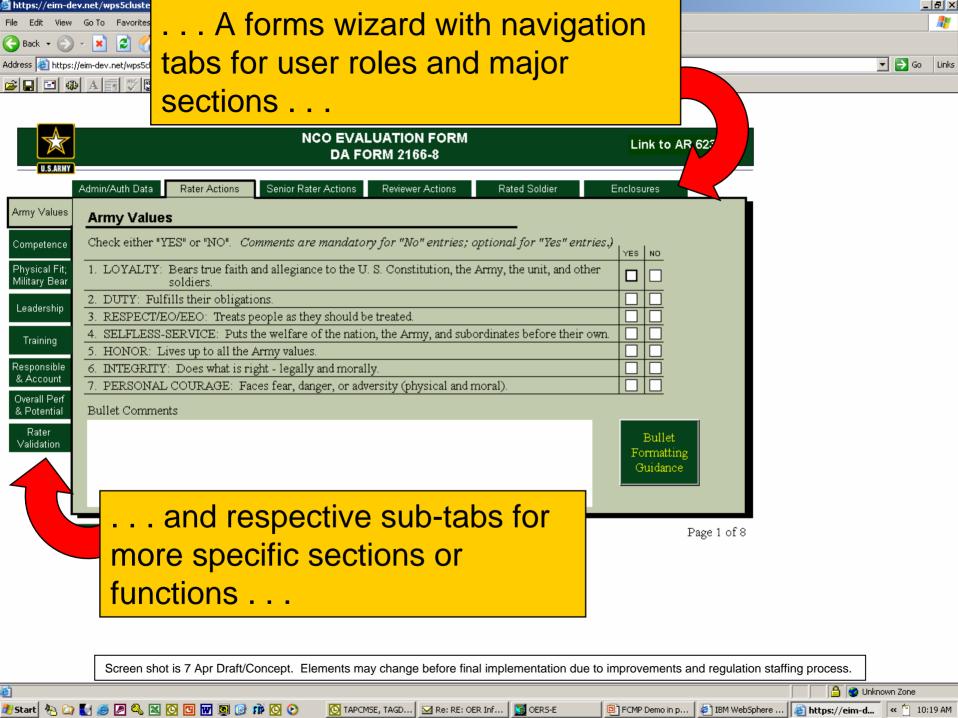
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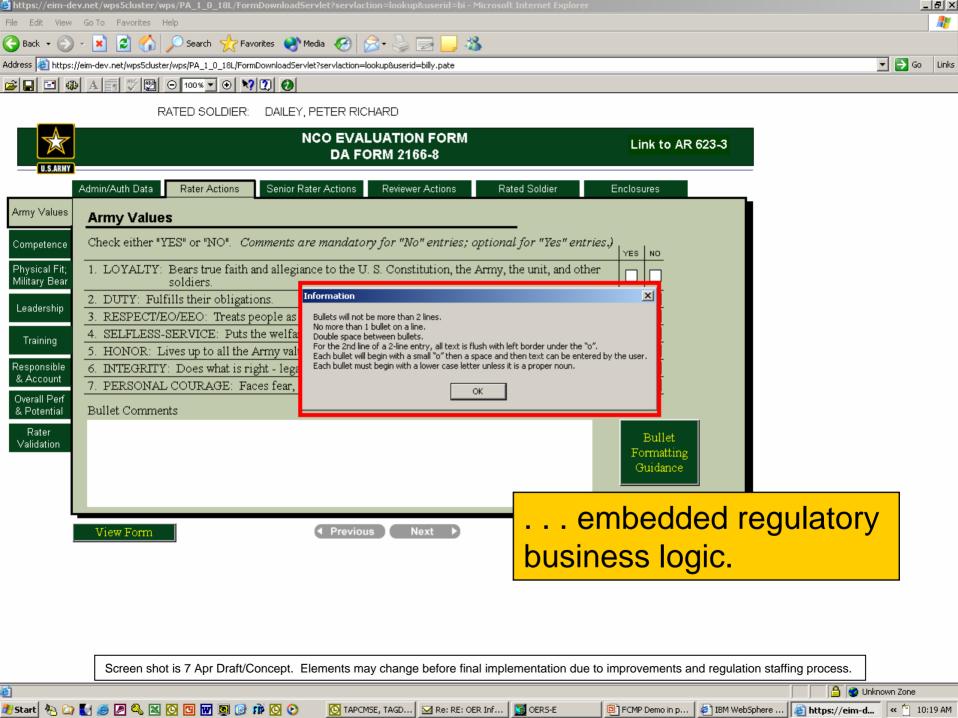


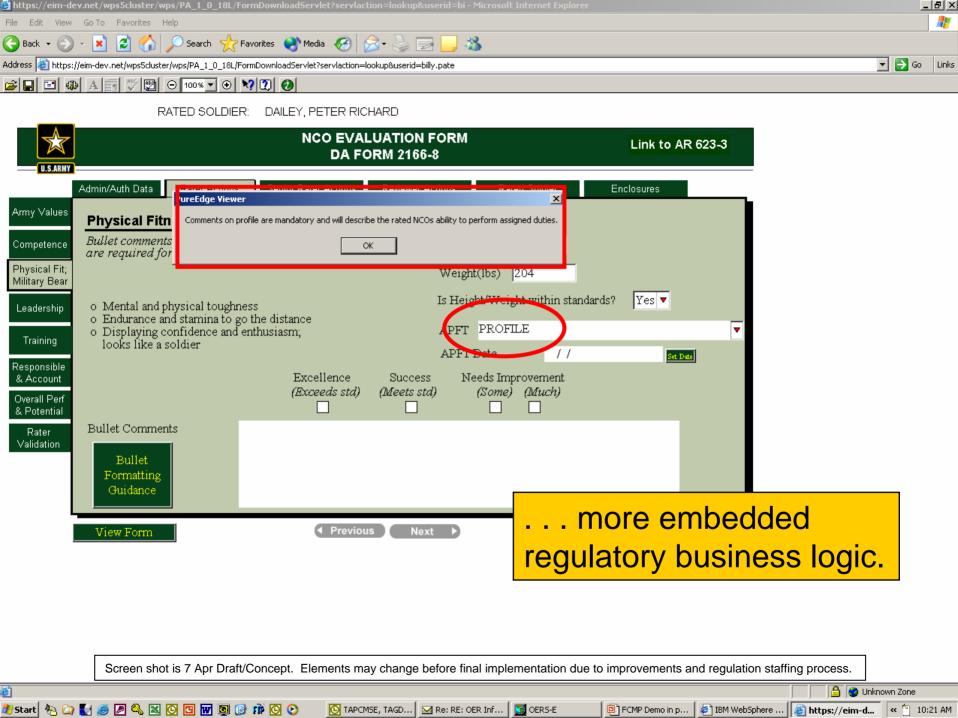


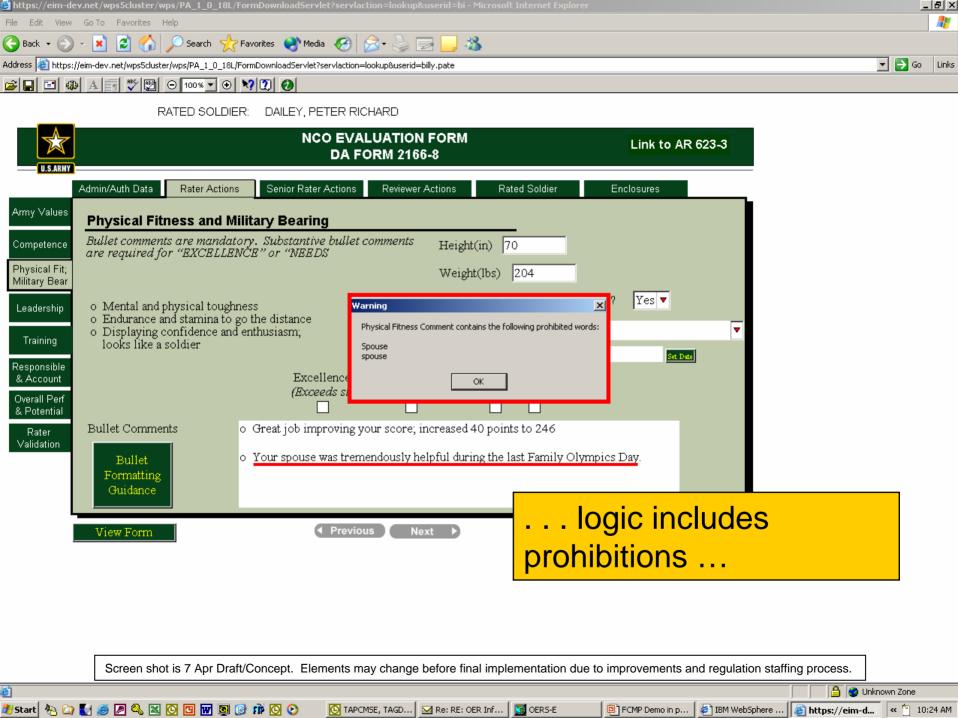


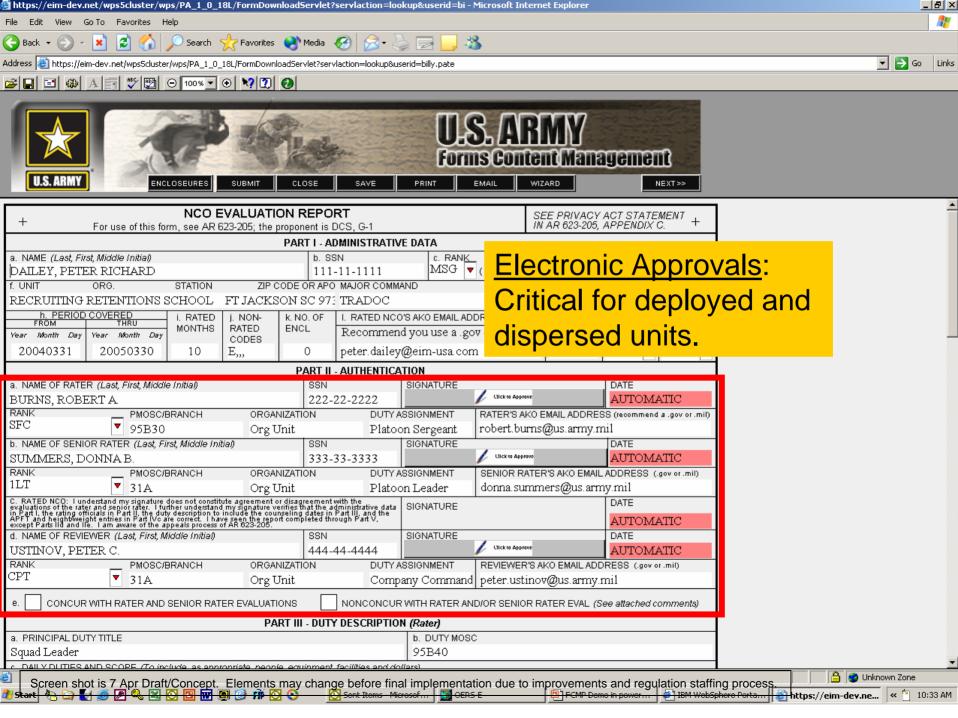


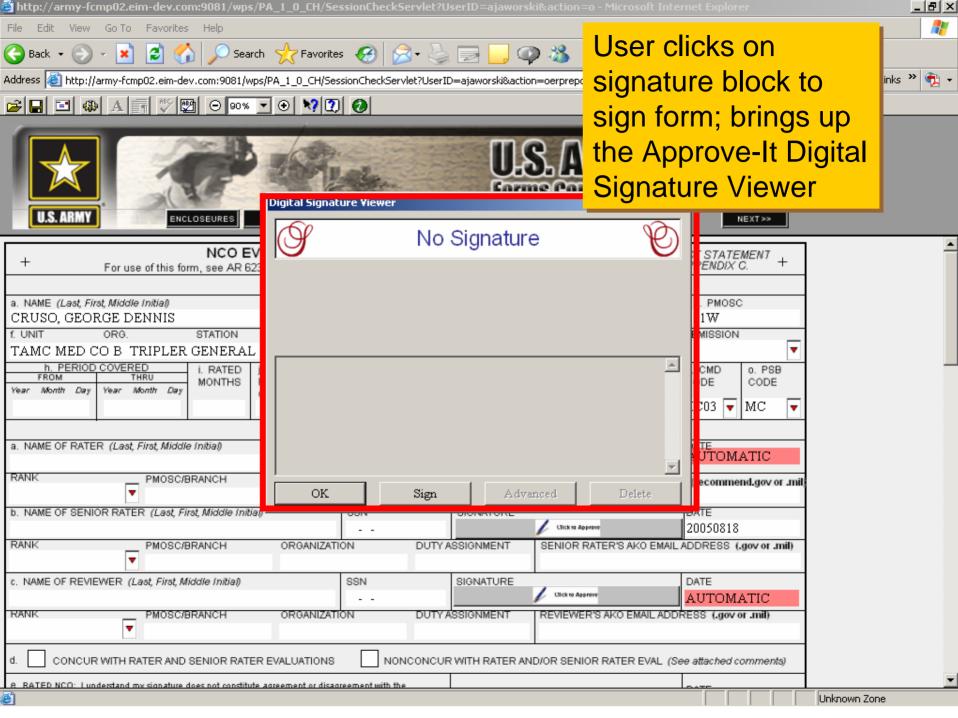


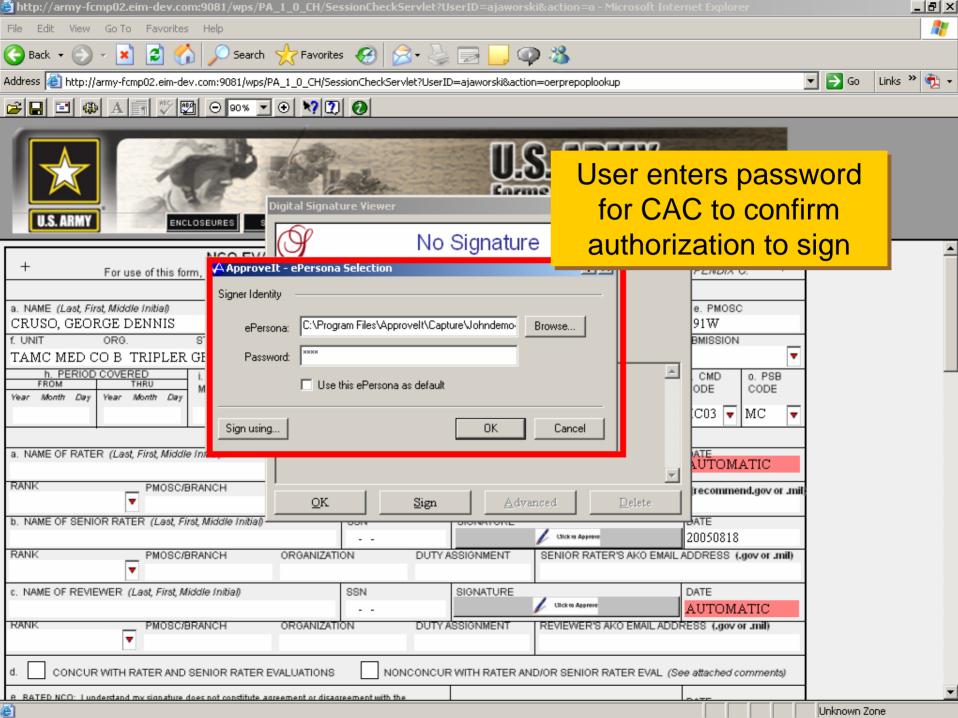


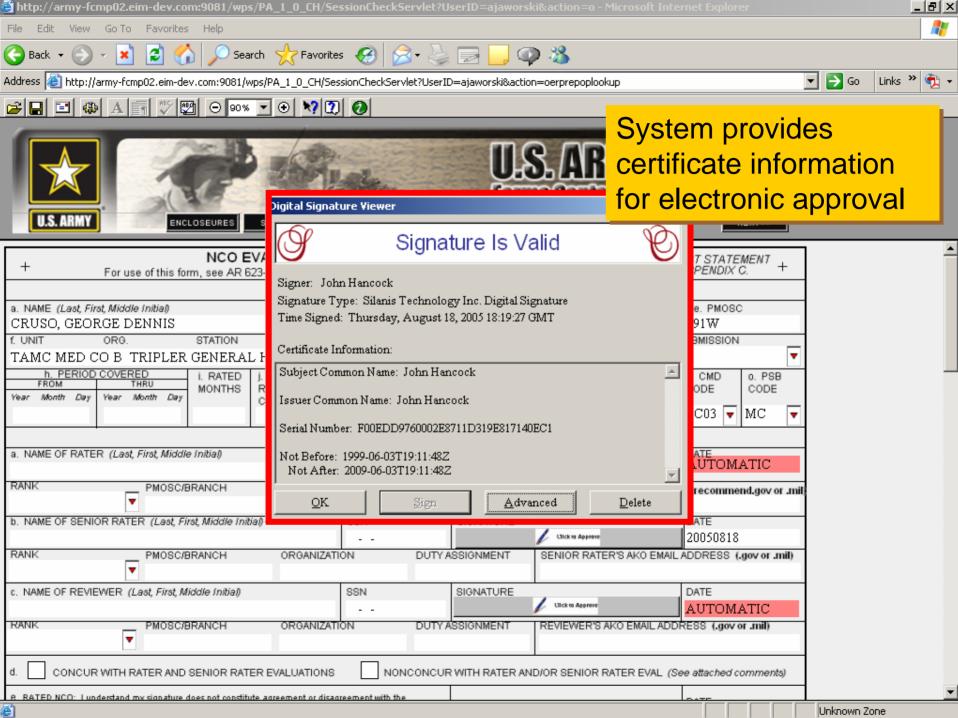


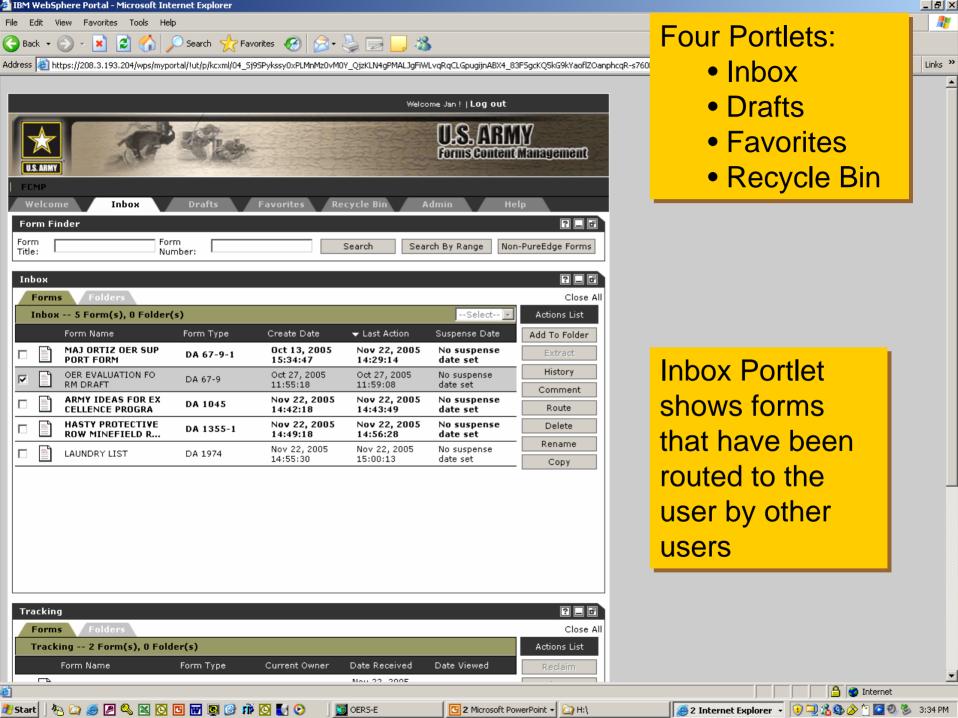


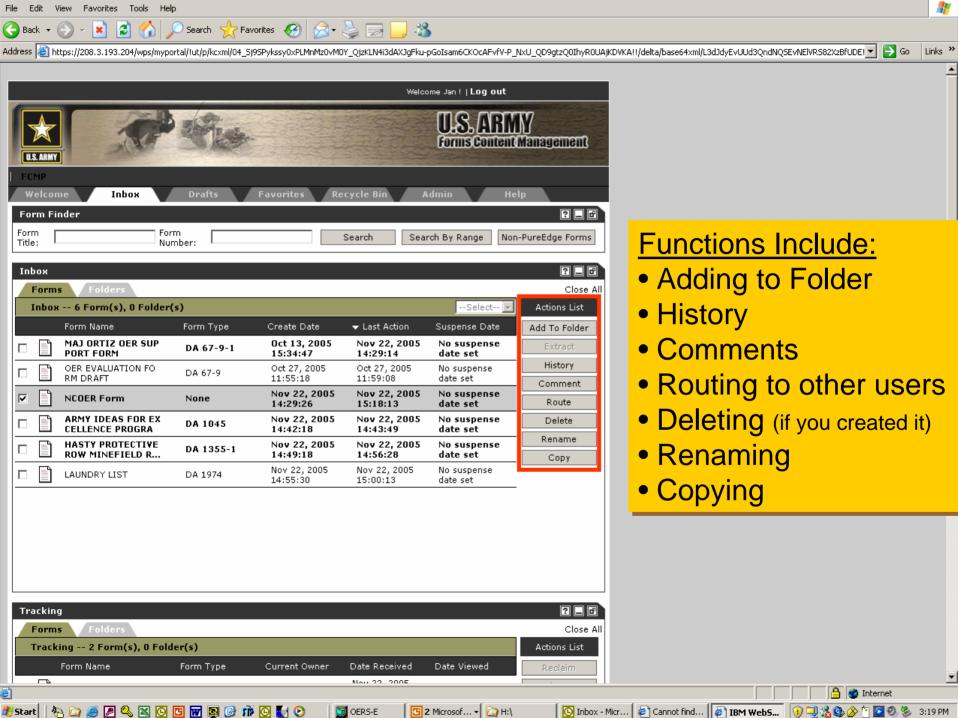


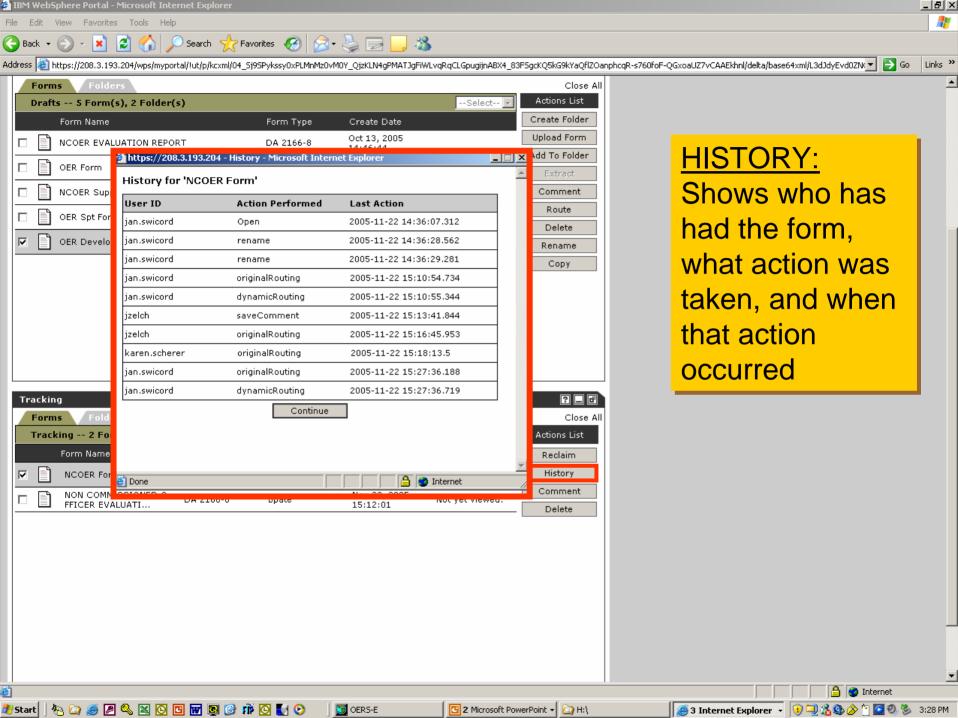


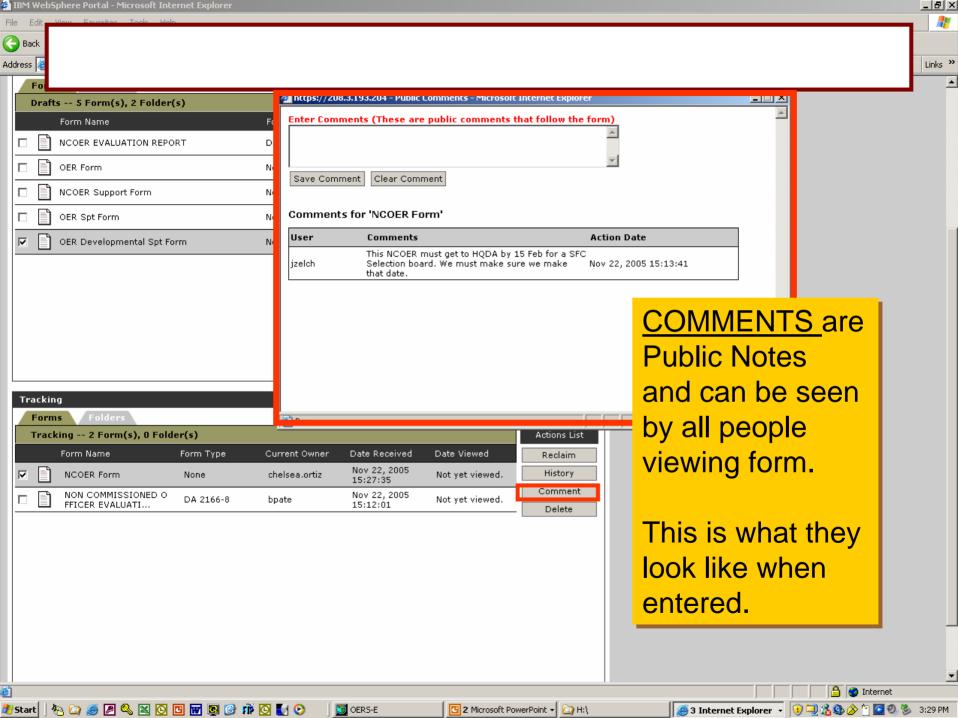


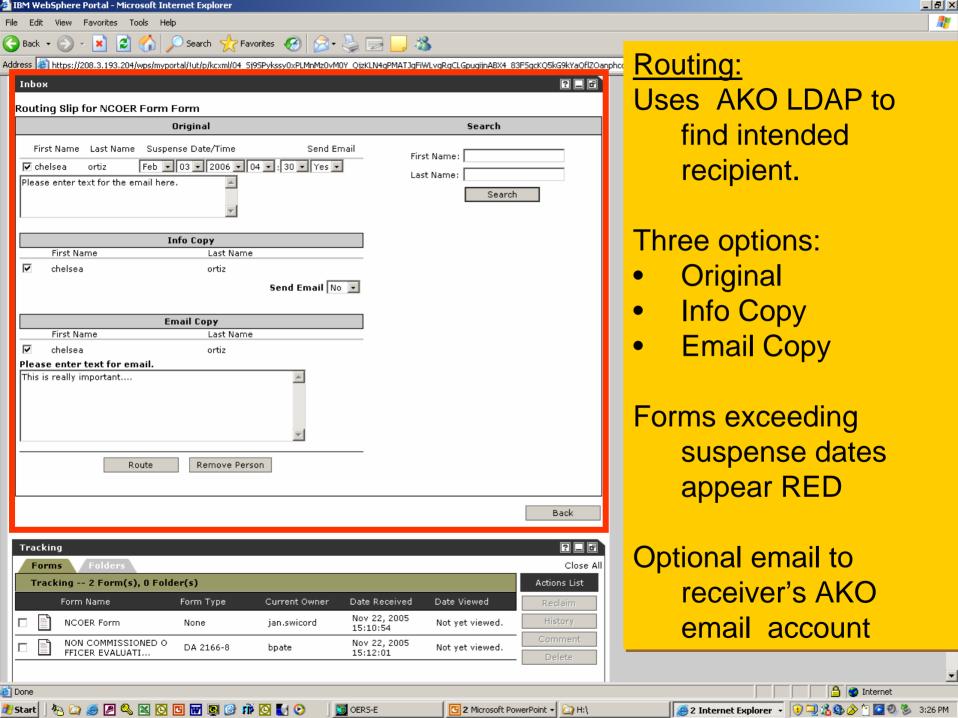


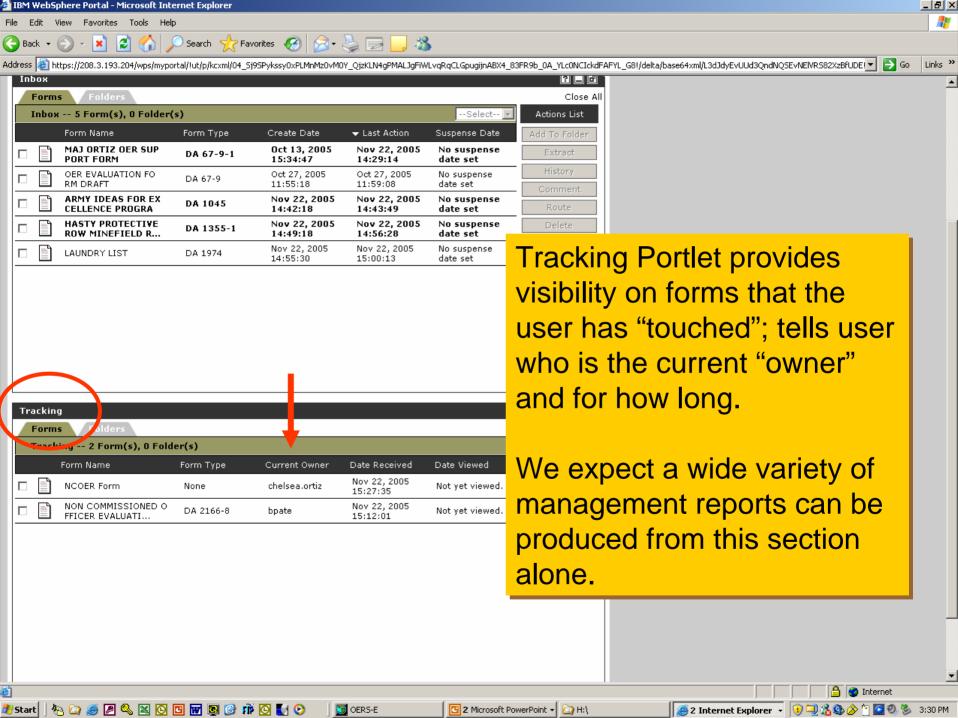


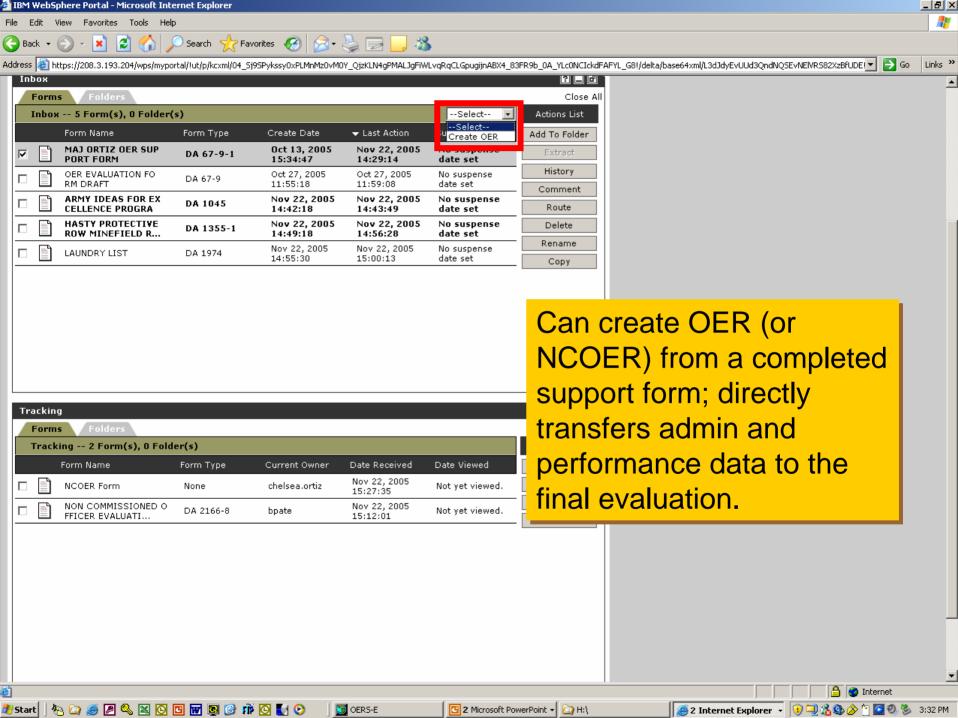


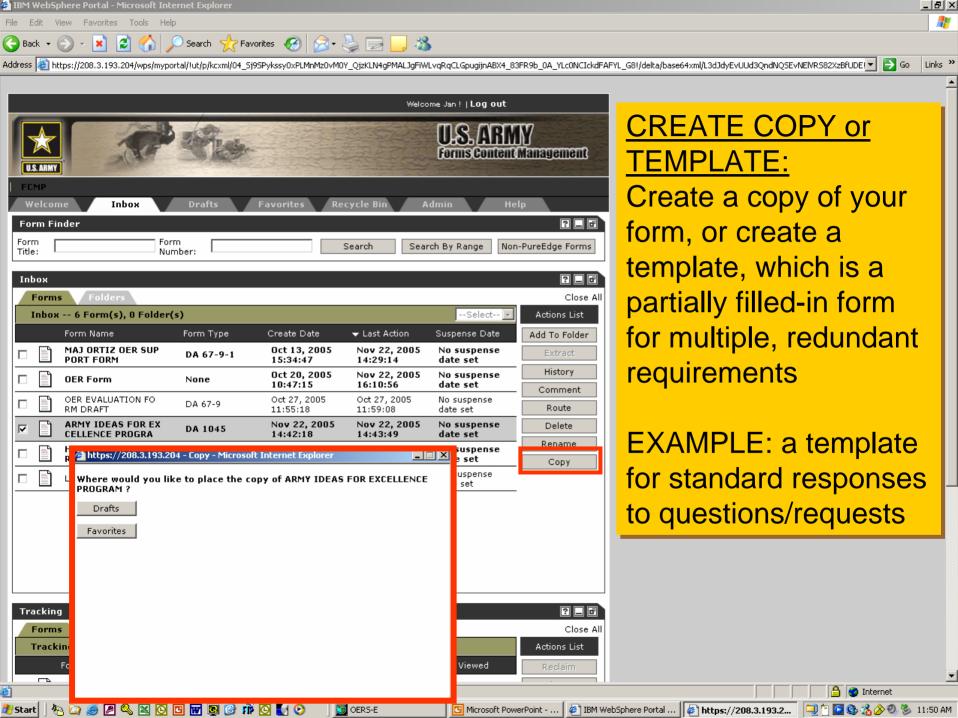


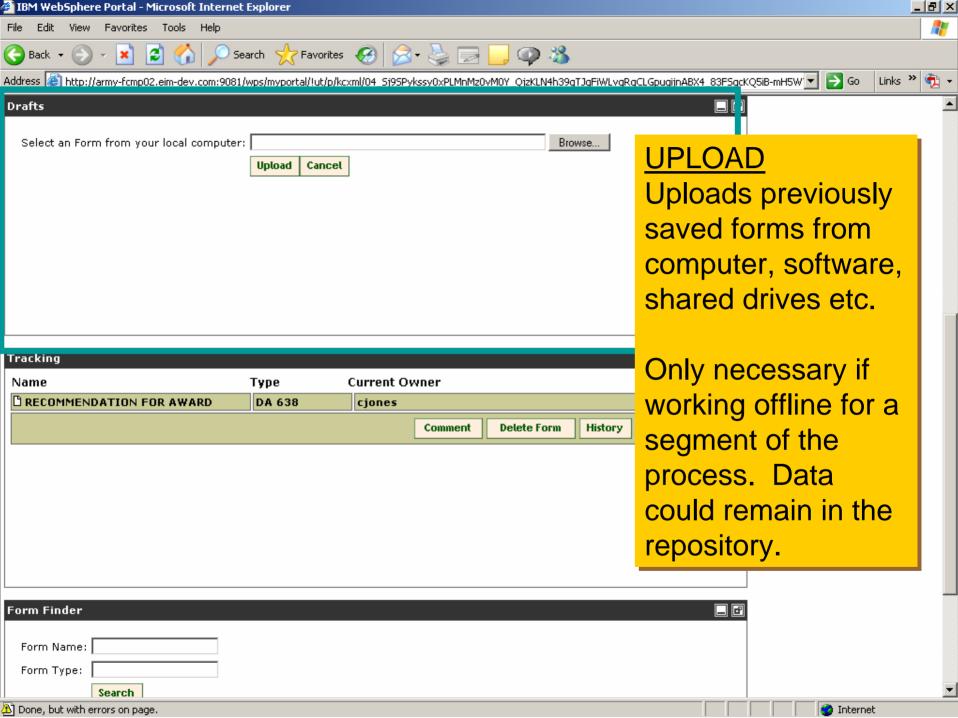


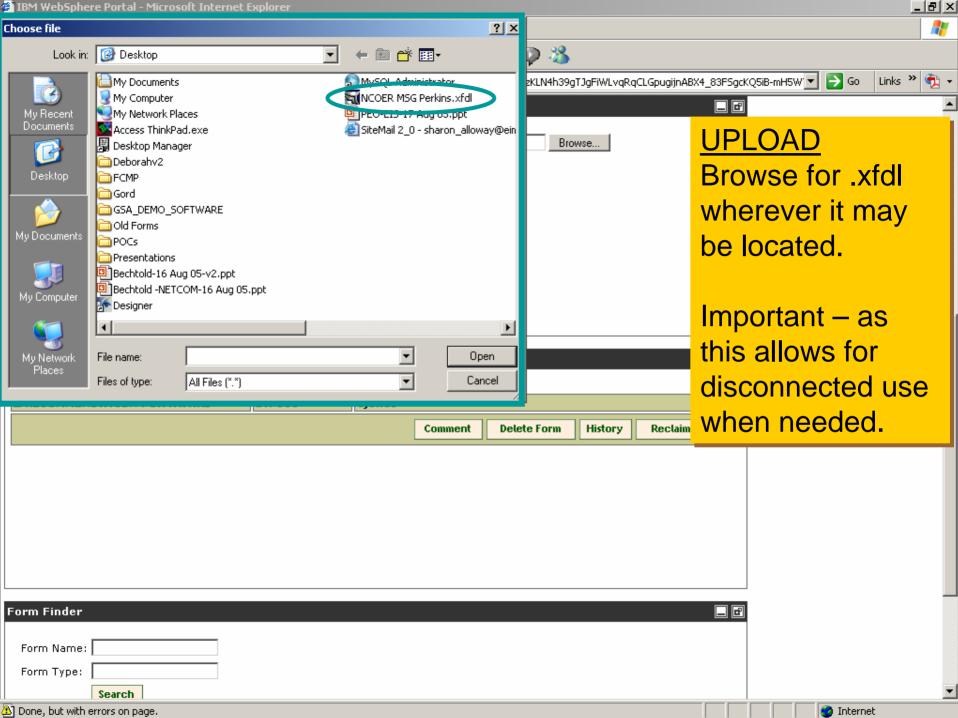


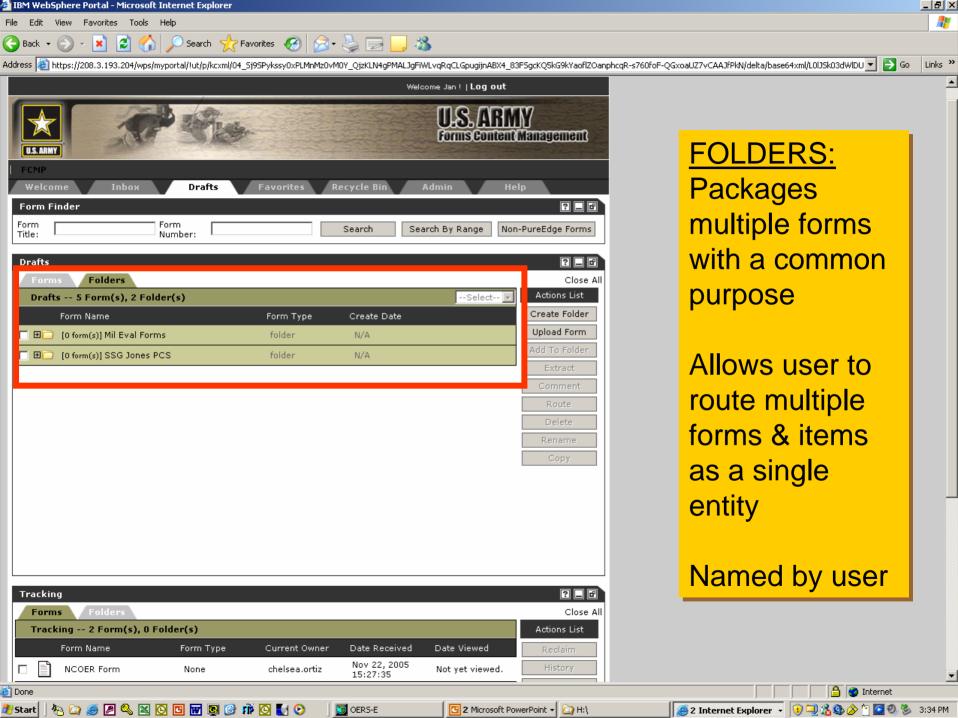












# **MANAGEMENT SUPPORT DIVISION**



# Management Support Division

Homepage

#### **General Information**

- Points of Contact
- Mission / Vision / Goals

#### **Branches**

- DA Secretariat
- AC Promotions
- RC Promotions
- Officer Records (AC)
- Evaluation Systems

#### **Application Links**

- SR-2 OnLine (AC)
- IWRS OER (AC)
- IWRS NCO-ER (AC)
- 1LT Automated Promotions
- OMPF OnLine

#### What's New!

#### HRC What's New!

New! Evaluation Systems Newsletter
OER's via E-mail Attachments
Forms Content Management Program (FCMP)
What's Hot!

# OERS Enhancements Effective - 01 OCT 04

#### Welcome

#### Contact Us

Management Support Division (MSD) is a division inside The Adjutant General Directorate (TAGD) of the US Army Human Resources Command (HRC). MSD consists of 5 major branches and is authorized 154 civilian and military personnel organized around the core personnel functions of evaluation, selection and promotions. In conjunction with Army G1, MSD sets policy concerning AERs, OERs. NC-OERs and promotions for all components and executes that policy for Active Component soldiers.

For **technical** questions about the Web site contact the <u>Webmaster</u>. For functional questions please refer to the appropriate office.

#### Key Items / Hot Links

- AC Board Schedule
- RC Board Schedule
- AC Promotion Lists
- RC Promotion Lists
- OER System Information
- NCO-ER System Information
- Appeals & Corrections
- How to order a Senior Rater Profile Report
- Check receipt of an OER (AC)

#### **Related Links**

- HRC-St Louis (formerly AR-PERSCOM, 2xCitizen)
- HRC-Indianapolis (EREC website)
- GKO (Guard Knowledge OnLine)

HRC On-Line: https://www.hrc.army.mil

# OER System Information

Homepage

#### General Information

- Points of Contact
- Our Mission

Receive and process all Officer Evaluation Reports (OERs), Academic Evaluation Reports (AERs), and official photographs for Active Component Army

#### **Key Areas**

- OER System Information
- NCO-ER System Information
- Appeals and Corrections

#### **Application Links**

- SR -2 OnLine (AC)
- IWRS OER (AC)
- IWRS Processing Tools
- IWRS NCO-ER (AC)
- <u>1LT Automated</u>
   Promotions (AC)
- OMPF OnLine

## What's Newl

(Electronic Eval) (OER By Email) (My Board File)

#### Welcome

#### Contact Us

The Evaluation System's Office (ESO) manages the Army's Evaluation Report Systems (OER, NCOER, AER) and the OER Redress System (OER Appeals and Corrections). ESO sets policy for the Army and processes documents for Active Component officers.

#### Briefings/Training

OER Training Brief

OER PCC Brief

#### **Evaluation On-going Initiatives**

Forms Content Management

OER by Mail Attachment

For **technical** questions about the Web site contact the <u>Webmaster</u>. For functional questions please refer to the appropriate office.

This page last reviewed 12/28/05

### Key Items / Hot Links

- Checklist for completing OERs
- OER Preparation Guide
- Frequently Asked Questions (FAQ)
- Senior Rater information/management tools
- <u>How to order a Senior</u> Rater Profile Report
- Check receipt of an OER (AC)
- Access your OMPF (AC)

### Regulations

- AR 623-105
- AR 623-205
- AR 623-1
- DA Pam 623-105
- Related MILPER Messages

# HRC On-Line: https://www.hrc.army.mil